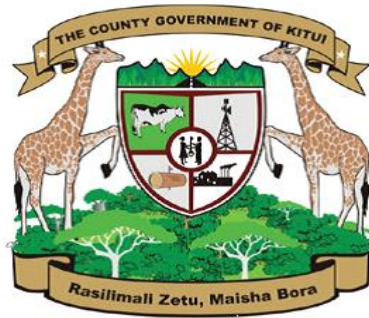


**COUNTY GOVERNMENT OF KITUI**



**COUNTY TREASURY**

**BUDGET IMPLEMENTATION REPORT (BIR)**

**APRIL-JUNE 2022 (QUARTER IV)**

**FY 2021/ 2022**

**Prepared:-**

**Department of Economic Planning**

**County Treasury**

## **County Mission and Vision**

### ***County Vision***

To be an empowered and prosperous County with a high quality of life

### ***County Mission***

To provide transformative county services through effective utilization of our land, capital, labour, technology and leadership for sustainable socio-economic development

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## **FOREWORD**

The Budget Implementation Reports are prepared in conformity with the Public Finance Act, 2012. They are prepared quarterly & annually and analyze the County revenues and expenditure for each period under review. The expenditure is further dissected into the respective Ministries, viz a viz their budget, hence the absorption rates for each ministry is determined.

The report further analyzes the sources of revenue to the County, and the amount realized from each source during the period under review. The internal sources are analyzed against the targets to gauge the County's performance in revenue collection. On the other hand, external revenues channels are looked into to determine how much was received by the County to supplement their local revenue and facilitate expenditure. These include grants, loans and the National government

Each Ministry's expenditure is reviewed against the annual budget estimates to determine the absorption rate for the quarters. The Budget Implementation Report classifies the expenditure to recurrent and development and further classifies recurrent expenditure to personal emoluments and operations & maintenance.

An annual Budget implementation report is prepared at the end of the Financial Year to analyze the cumulative expenditure of the annual budget by the County and the revenue received by the County during the year.

Further, the Budget Implementation Report highlights the challenges faced in the implementation of the budget and the possible remedies.

**Ben Katungi**  
**CECM, County Treasury**  
**County Government of Kitui.**

## **ACKNOWLEDGEMENT**

The preparation of the Quarter IV Budget Implementation Report 2021/22 was informed by reports and data, from all County sectors, departments and agencies of the County Government of Kitui.

First and foremost, I acknowledge the valuable leadership and support of Her Excellency the Governor Charity Ngilu. I wish to extend my gratitude to Mr. Ben Katungi, County Executive Committee Member for County Treasury for his technical support extended in the preparation of this paper. I appreciate the role played by all Chief Officers for leading their staff in providing the necessary information towards preparation of this document.

I would like to pay special thanks to the officers working under Economic Planning department under the leadership of Assistant Directors, Alex Muthyoi & Victor Mwangu and the entire team of county economists including Daniel Mbathi, Boniface Muli, Faith Munah, Charles Mulatia, Nicholas Koome Geoffrey Gisaina and Doris Kanini who helped put this document together. The team put tireless quality time in production of this document.

I may not mention everybody, but do acknowledge all those individuals who directly or indirectly contributed to the success of development and production of this paper

**Paul Kimwele**

**Ag. Chief Officer – Budgets and Economic Planning**



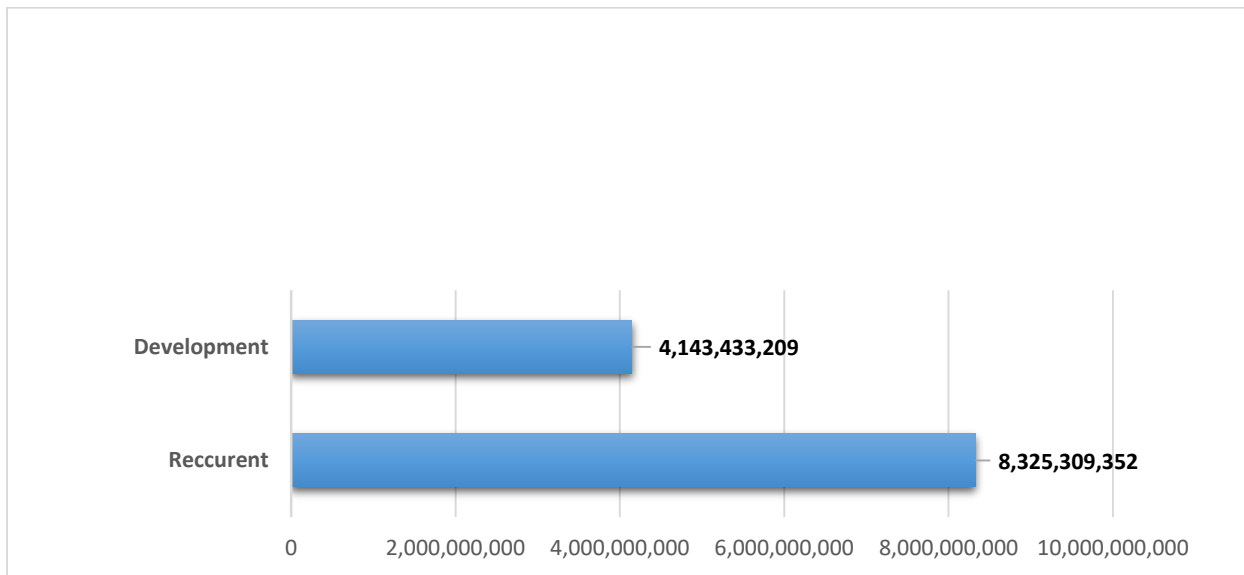
## 1.0 INTRODUCTION

This Budget Implementation Report is prepared in conformity with Section 166 of the Public Finance Management Act, 2012's requirement that counties report on the implementation progress of their budgets. It covers the period from April to June 2022.

The report presents revenue and expenditure performance by the County. Revenue is disaggregated by source while expenditure is analyzed by economic classification. It also highlights the County government's activities for the period under review and seeks to objectively review budget implementation in the county by highlighting performance of revenues, transfers received from the National Government and actual expenditure. Key issues that affect budget implementation during the financial year are identified and appropriate recommendations made on how the issues can be addressed to enhance efficiency and effectiveness in budget execution.

## 2.0 FINANCIAL ANALYSIS OF COUNTY BUDGET IMPLEMENTATION

The County had a budget of Kshs 12,468,742,562, which consisted of Kshs. 8,325,309,352 (67%) for recurrent expenditure and Kshs 4,143,433,209 (33%) for development expenditure.



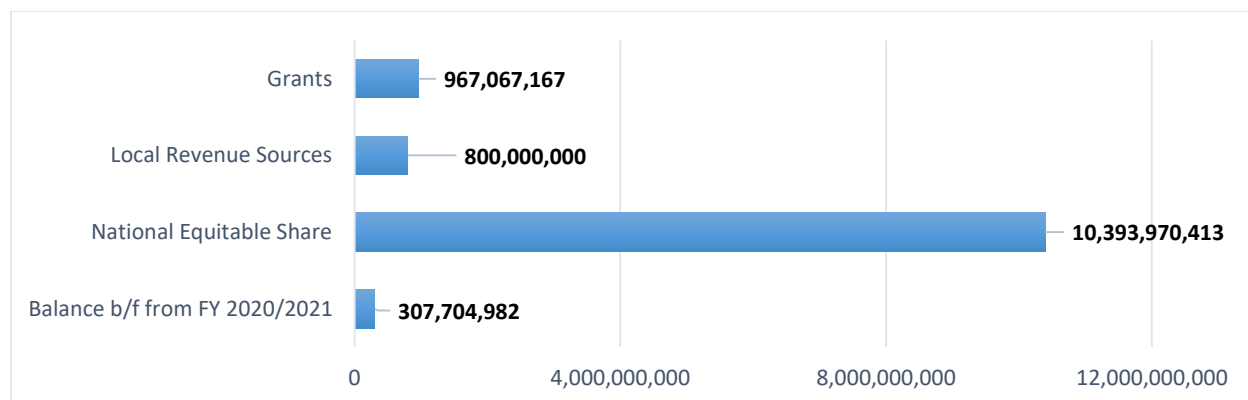
**Figure 1: Consolidated Budget**

### 2.1 Budget Components

Table 1 shows the various components of the budget

**Table 1: Budget Component FY2021/2022**

SOURCE	AMOUNT	% OF TOTAL BUDGET
Balance b/f from FY 2020/2021	307,704,982	2.47
National Equitable Share	10,393,970,413	83.36
Local Revenue Sources	800,000,000	6.42
Grants	967,067,167	7.76
<b>TOTAL</b>	<b>12,468,742,562</b>	<b>100</b>



**Figure 2: Budget Components**

## 2.2 Breakdown of Grants

The County received Ksh 205,296,006 in total for the quarter, which is equivalent to 21% of the total grants budgeted for FY2021/2022.

**Table 2: Breakdown of Grants**

Source	Amount budgeted for FY2021/2022	Receipt in Q4	Q4 % Receipt
Road Maintenance Fuel Levy	59,987,264	0	0
Grants from World Bank (KDSP)	154,728,163	0	0
World Bank (Universal Health)	23,968,638	14,160,397	59
World Bank (Agriculture - Rural Growth)	386,418,118	150,349,620	39
World Bank (Emergency Locust Response Project (ELRP))	67,726,570	14,076,914	21
HSSP/HSPS - (DANIDA/IDA)	20,861,871	9,782,438	47
UNFPA (9th Country Programme Implementation)	7,386,704	0	0
Development of Youth Polytechnics	362,908	0	0
Kenya Urban Support Project - World Bank	92,075,267	0	0
Kenya Urban Support Project (UIG)- World Bank	6,195,861	0	
ASDSP	58,098,817	16,926,637	29
GoK Conditional Grant - Covid Fund	89,256,986	0	0
<b>TOTAL</b>	<b>967,067,167</b>	<b>205,296,006</b>	<b>21</b>

## 2.3 Transfers from the National Government

The County received Kshs. 1,818,944,822.00 as the national equitable share for the period under review, which is equivalent to 17.50 % of the budgeted equitable share and 14.49% of the total estimated budget for the year. The disbursements are shown in table 3.

**Table 3: Transfer from National Government FY2021/2022**

Month	Date of Release	Amount Received
April	17-Jun-22	883,487,485.00
May	3-June-22	935,457,337.00
June	-	0.00
<b>Total</b>		<b>1,818,944,822.00</b>

## 2.4 Locally Generated Revenue

During the quarter, the County Government aimed to collect Kshs 223,587,816.00 from local sources. However, the actual collection during quarter under review was Kshs 80,896,675.00, representing 36.18% of the quarterly target.

Revenue collection performance is shown in tables 3 and 4.

**Table 4: Quarter 4 Revenue performance by ministries (FY 2021/22)**

<b>MINISTRY</b>	<b>Target for the Quarter</b>	<b>Actual Collected in the Quarter</b>	<b>% Realization</b>
Public Service Management and Administration	10,417,500.00	2,619,500.00	25.43
Agriculture water and Irrigation	10,389,006	159,065.00	1.53
Basic Education, ICT and Youth Development	7,697,000.00	503,850.00	6.55
Infrastructure, Housing, Transport and Public works	1,823,500.00	416,000.00	22.81
Health and Sanitation	92,088,400.00	27,799,952.00	30.19
Trade, Cooperatives and Investments	14,649,455.00	1,132,134.00	7.73
Environment Tourism & Natural Resources	4,825,003.00	34,000.00	0.70
Gender, Sports and Culture	325,000.00	24,000.00	7.38
County Treasury	26,501,250.00	23,913,635	90.24
Kitui Municipality	13,172,697.00	10,508,921.00	79.78
Mwingi Town	8,502,500.00	7,331,534.00	86.23
Lands and physical Planning	31,168,750.00	6,191,079.00	19.86
Livestock, Apiculture and Fisheries Development	2,027,750.00	263,005.00	12.97
<b>TOTAL</b>	<b>223,587,816.00</b>	<b>80,896,675.00</b>	<b>36.18</b>

In Q4, the county only collected 36.18% of its targeted revenue. Failure to meet revenue targets results in a budget deficit, which delays payment to suppliers and contractors, resulting in a backlog of unpaid bills.

**Table 5: FY 2021/22 Locally Generated Revenue Performance up to date**

<b>Ministry</b>	<b>Annual Target</b>	<b>Cumulative Collection in QI, QII, QIII &amp; QIV</b>	<b>Cumulative Revenue Deficit</b>
Public Service Management and Administration	31,670,000.00	9,128,100.00	22,541,900
Agriculture water and Irrigation	31,556,029.00	3,867,163.00	27,688,866
Basic Education, ICT and Youth Development	30,788,000.00	6,030,092.00	24,757,908
Infrastructure, Housing, Transport and Public works	7,294,000.00	3,468,925.00	3,825,075
Health and Sanitation	358,353,582.00	188,550,071.00	169,803,511
Trade, Cooperatives and Investments	48,597,823.00	3,963,257.00	44,634,566
Environment Tourism & Natural Resources	19,300,000.00	1,823,310.00	17,476,690
Gender, Sports and Culture	1,300,000.00	72,000.00	1,228,000
County Treasury	84,505,000.00	64,270,545.00	20,234,455
Kitui Municipality	39,639,566.00	35,805,225.00	3,834,341
Mwingi Town	24,210,000.00	21,707,796.00	2,502,204
Lands and physical Planning	114,675,000.00	21,104,722.00	93,570,278
Livestock, Apiculture and Fisheries Development	8,111,000.00	1,480,136.00	6,630,864
<b>TOTAL</b>	<b>800,000,000.00</b>	<b>361,271,342.00</b>	<b>438,728,658.00</b>

Cumulatively, the County collection for the four quarters was Kshs. 361,271,342.00 out of the targeted Kshs. 800,000,000.

## 2.5 Fourth Quarter Expenditure Summary by Entity

During the review period, the county spent a total of Kshs. 2,542,555,268.00. Kshs. 1,949,739,746.00 (76.68%) went into recurring activities, while Kshs. 592,815,522.00 (23.32%) went toward development. Recurrent costs comprised a total of Kshs. 760,203,821.00 for operations and maintenance and a total of Kshs. 1,189,535,925.00 for personnel emoluments.

During this quarter, the County Ministries spent as follows vis a vis their budget estimates.

**Table 6: Absorption rate per ministry for Quarter Four**

County Ministry	Total Recurrent Estimates	Actual Expenditure in the Quarter	Absorption Rate
Office of the Governor	572,559,381	189,433,172	33.09
Public Service Management and Administration	529,938,504	130,129,223	24.56
Agriculture water and Irrigation	477,500,277	192,698,467	40.36
Basic Education, ICT, & Youth Development	554,518,765	147,937,620	26.68
Infrastructure, Housing, Transport and Public works	283,698,575	105,636,798	37.24
Health and Sanitation	3,376,363,745	253,608,123	7.51
Trade, Cooperatives and Investments	269,780,131	134,247,106	49.76
Environment Tourism & Natural Resources	153,045,279	77,607,553	50.71
Gender, Sports and Culture	101,806,570	38,291,333	37.61
The County Treasury	608,845,661	246,532,828	40.49
County Public Service Board	55,314,766	31,972,419	57.80
County Assembly	989,600,070	265,155,411	26.79
Kitui Municipality	117,722,336	35,213,218	29.91
Mwingi Town Administration	73,341,477	29,150,260	39.75
Livestock, Apiculture and Fisheries Development	78,436,712	57,116,805	72.82
Lands and physical Planning	84,761,650	15,009,410	17.71
<b>TOTAL</b>	<b>8,327,233,900</b>	<b>1,949,739,746</b>	<b>23.41</b>

Expenditure during the quarter is analyzed in tables 7 and 8.

**Table 7: Recurrent Expenditure in the quarter**

County Ministry	Total Recurrent Estimates	Actual Expenditure in the Quarter	Absorption Rate
Office of the Governor	572,559,381	189,433,172	33.09
Public Service Management and Administration	529,938,504	130,129,223	24.56
Agriculture water and Irrigation	477,500,277	192,698,467	40.36
Basic Education, ICT, & Youth Development	554,518,765	147,937,620	26.68
Infrastructure, Housing, Transport and Public works	283,698,575	105,636,798	37.24
Health and Sanitation	3,376,363,745	253,608,123	7.51
Trade, Cooperatives and Investments	269,780,131	134,247,106	49.76
Environment Tourism & Natural Resources	153,045,279	77,607,553	50.71

County Ministry	Total Recurrent Estimates	Actual Expenditure in the Quarter	Absorption Rate
Gender, Sports and Culture	101,806,570	38,291,333	37.61
The County Treasury	608,845,661	246,532,828	40.49
County Public Service Board	55,314,766	31,972,419	57.80
County Assembly	989,600,070	265,155,411	26.79
Kitui Municipality	117,722,336	35,213,218	29.91
Mwingi Town Administration	73,341,477	29,150,260	39.75
Livestock, Apiculture and Fisheries Development	78,436,712	57,116,805	72.82
Lands and physical Planning	84,761,650	15,009,410	17.71
<b>TOTAL</b>	<b>8,327,233,900</b>	<b>1,949,739,746</b>	<b>23.41</b>

**Table 8: Development Expenditure in the Quarter**

County Ministry	Development Estimates	Actual Expenditure in the Quarter	Absorption Rate
Office of the Governor	1,064,664,447	134,096,165	12.60
Public Service Management and Administration	1,467,340	0	0.00
Agriculture water and Irrigation	1,019,861,277	251,628,291	24.67
Basic Education, ICT, & Youth Development	192,610,929	-5,449,826	-2.83
Infrastructure, Housing, Transport and Public works	741,370,234	49,772,907	6.71
Health and Sanitation	146,771,612	18,343,152	12.50
Trade, Cooperatives and Investments	232,915,645	35,235,756	15.13
Environment Tourism & Natural Resources	96,378,376	68,868,374	71.46
Gender, Sports and Culture	82,083,248	-166,460	-0.20
The County Treasury	154,728,164	6,081,330	3.93
County Public Service Board	0	0	0.00
County Assembly	71,757,361	0	0.00
Kitui Municipality	185,106,260	14,358,526	7.76
Mwingi Town Administration	42,692,649	-1,918,155	-4.49
Livestock, Apiculture and Fisheries Development	49,416,120	11,673,439	23.62
Lands and physical Planning	59,685,000	10,292,023	17.24
<b>Total</b>	<b>4,141,508,662</b>	<b>592,815,522</b>	<b>14.31</b>

The negative development expenditure in Gender, Mwingi Town and Basic Education ministries is due to movements of money in the supplementary I budget that caused a 32M reduction in the budget.

**Table 9: Fourth Quarter Expenditure by Entity FY 2021/2022**

Spending Entity	Personnel Emoluments	%(PE/ Total)	Operations and Maintenance	% OM/ Total	Development	% Dev/ Total	Grand Total
Office of the Governor	13,982,410	4.32	175,450,762	54.23	134,096,165	41.45	323,529,337
Public Service Management and Administration	22,978,299	17.66	107,150,924	82.34		0.00	130,129,223
Agriculture water and Irrigation	188,798,696	42.49	3,899,771	0.88	251,628,291	56.63	444,326,758
Basic Education, ICT, & Youth Development	141,728,801	99.47	6,208,819	4.36	-5,449,826	-3.82	142,487,794

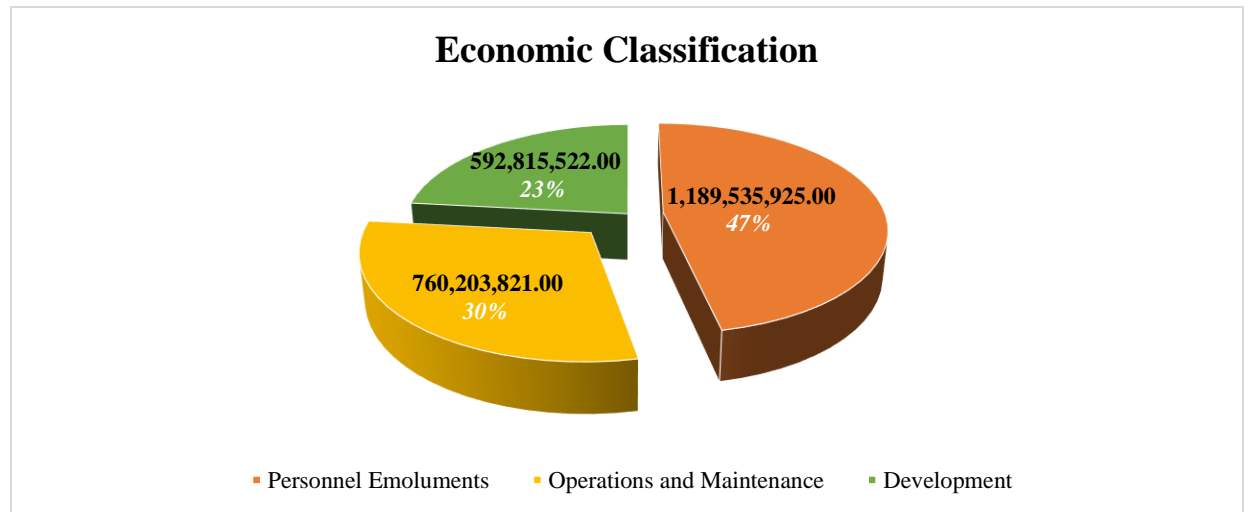
Spending Entity	Personnel Emoluments	%(PE/ Total)	Operations and Maintenance	% OM/ Total	Development	% Dev/Total	Grand Total
Infrastructure, Housing, Transport and Public works	64,060,353	41.22	41,576,445	26.75	49,772,907	32.03	155,409,705
Health and Sanitation	138,917,717	51.08	114,690,406	42.17	18,343,152	6.75	271,951,275
Trade, Cooperatives and Investments	41,298,134	24.37	92,948,972	54.84	35,235,756	20.79	169,482,862
Environment Tourism & Natural Resources	72,629,711	49.58	4,977,842	3.40	68,868,374	47.02	146,475,927
Gender, Sports and Culture	34,893,140	91.52	3,398,193	8.91	-166,460	-0.44	38,124,873
The County Treasury	227,427,437	90.03	19,105,391	7.56	6,081,330	2.41	252,614,158
County Public Service Board	27,300,774	85.39	4,671,645	14.61		0.00	31,972,419
County Assembly	99,951,103	37.70	165,204,308	62.30		0.00	265,155,411
Kitui Municipality	32,569,773	65.70	2,643,445	5.33	14,358,526	28.97	49,571,744
Mwingi Town Administration	22,103,635	81.17	7,046,625	25.88	-1,918,155	-7.04	27,232,105
Livestock, Apiculture and Fisheries Development	53,513,432	77.79	3,603,373	5.24	11,673,439	16.97	68,790,244
Lands and physical Planning	7,382,510	29.18	7,626,900	30.14	10,292,023	40.68	25,301,433
<b>Total</b>	<b>1,189,535,925</b>	<b>46.79</b>	<b>760,203,821</b>	<b>29.90</b>	<b>592,815,522</b>	<b>23.32</b>	<b>2,542,555,268</b>

## 2.6 County Expenditure as per Economic Classification

The table below analyses expenditure by the various spending entities.

*Table 10: Quarter IV Expenditure as per Economic Classification*

Economic Classification	Amount Spent	Percentage (%)
Personnel Emoluments	1,189,535,925.00	46.79%
Operations and Maintenance	760,203,821.00	29.90%
Development	592,815,522.00	23.32%
<b>Total</b>	<b>2,542,555,268.00</b>	<b>100.00%</b>

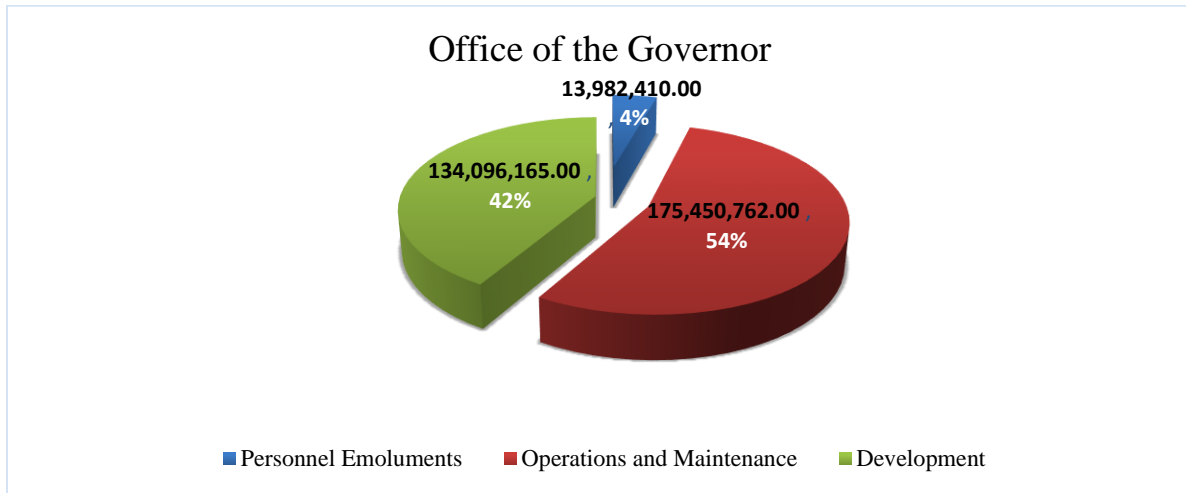


*Figure 3: County Expenditure*

## 2.7 Analysis of Individual Spending per Entity for Q4

### 2.7.1 Office of the Governor

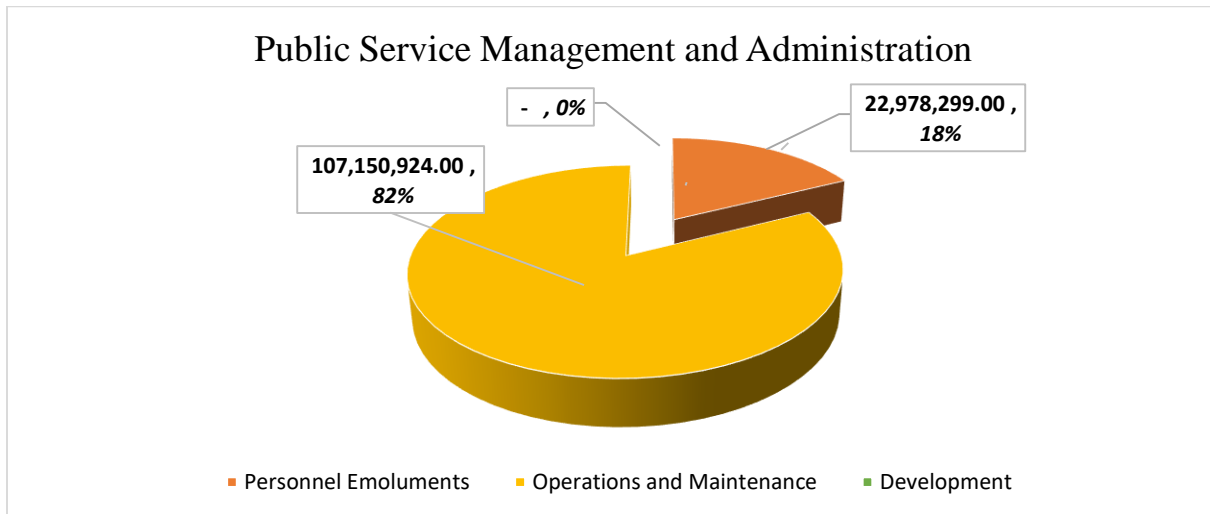
Kshs. 1,637,223,828.00 was set up in the budget for the office of the governor. The Ministry spent Ksh. 323,529,337 (19.76%) during the period under review. Out of this, Kshs. 134,096,165.00 (41.45%) was used to fund development projects, Kshs. 13,982,410.00 (4.32%) was used for personnel emoluments, and Kshs. 175,450,762.00 (54.23%) was used for operations and maintenance.



**Figure 4: Office of the Governor**

### 2.7.2 Public Service Management and Administration

During the fourth quarter, the County Ministry of Public Service Management and Administration spent Kshs. 130,129,223.00. This represented 24.49% of the budgeted amount of Ksh. 531,405,844.00. Kshs. 22,978,299.00 (17.66%) of this was spent on personnel emoluments, while Kshs. 107,150,924.00 (82.34%) was spent on operations and maintenance. There was no development spending in the fourth quarter.



**Figure 5: Public Service Management and Administration**

### 2.7.3 Agriculture, Water and Livestock Development

The County Ministry of Agriculture, Water, and Livestock Development was allocated a budget of Ksh. 1,497,361,553.00. The ministry spent a total of Kshs. 444,326,758.00 (29.67%) during the period under review. Kshs. 251,628,291.00 (56.63%) went to development, Kshs. 188,798,696.00 (42.49%) went to personnel emoluments, and Kshs. 3,899,771.00 (0.88%) went to operations and maintenance.

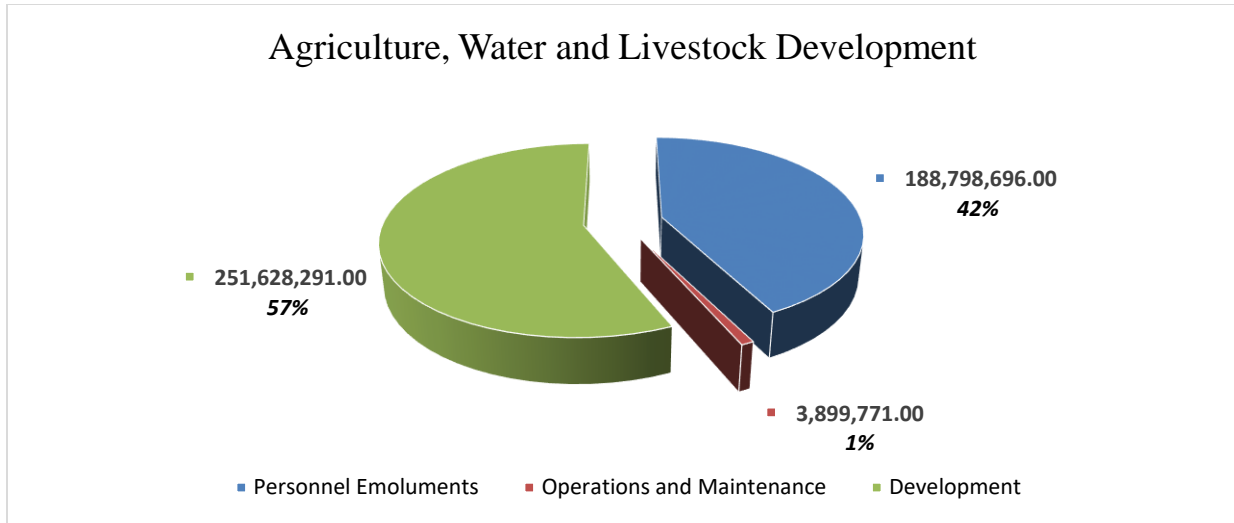


Figure 6: Agriculture, Water & Livestock Development

### 2.7.4 Basic Education, ICT and Youth Development

The budgetary allocation for the Ministry of Education was Kshs. 747,129,694.00. A total of Kshs. 142,487,794, (19.07%) was spent during the quarter. This expenditure composed of; Personnel Emoluments Kshs. 141,728,801.00, (99.47%), Operations and Maintenance was Kshs. 6,208,819.00, (4.36%) and development expenditure of -5,449,826.00, (-3.82%).

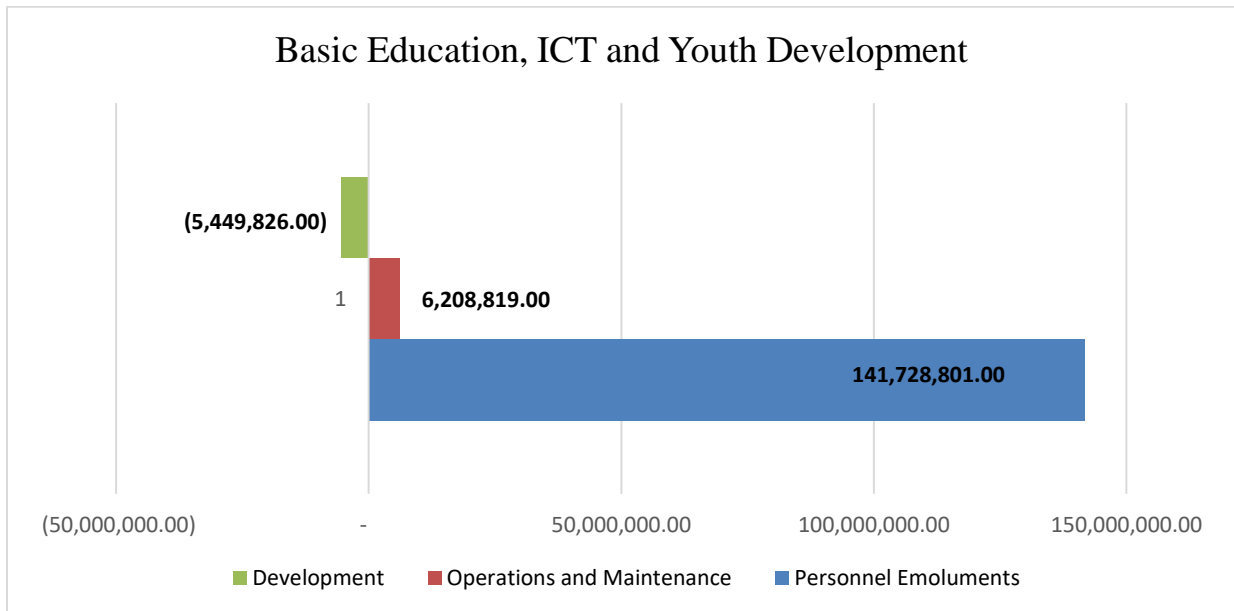


Figure 7: Basic Education, ICT and Youth Development



### 2.7.5 Infrastructure, Housing, Transport and Public Works

The County Ministry of Infrastructure, Housing, Transport, and Public Works had a budget of Kshs. 1,025,068,809.00, out of which it spent Kshs. 155,409,705.00 (15.16%) during the period under review. A breakdown of the spending shows that Kshs. 49,772,907.00 (32.03%) was spent on development, Kshs. 64,060,353.00 (41.22%) on staff emoluments, and Kshs. 41,576,445.00 (26.75%) on operations and maintenance.

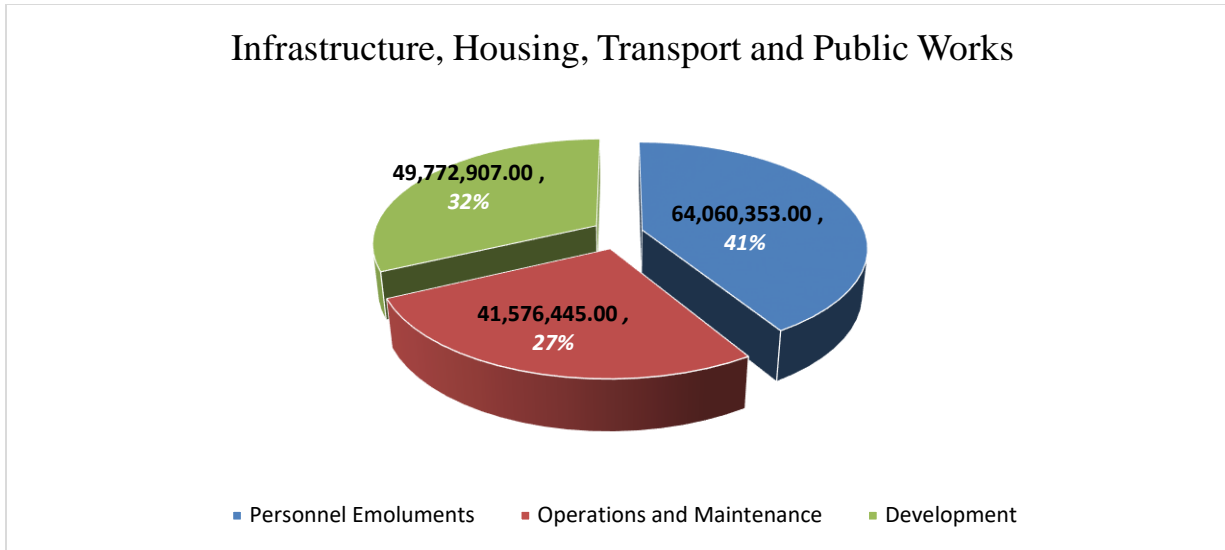


Figure 8: Infrastructure, Housing, Transport and Public works

### 2.7.6 Health and Sanitation

The County Ministry of Health and Sanitation spent Kshs. 271,951,275.00 in the quarter, which is 7.72% of the total budgeted amount of Kshs. 3,523,135,357.00. Kshs. 18,343,152.00 (6.75%) was spent on development activities; kshs. 138,917,717.00 (51.08%) went to personnel emoluments; and kshs. 114,690,406.00 (42.17%) went to operations and maintenance.

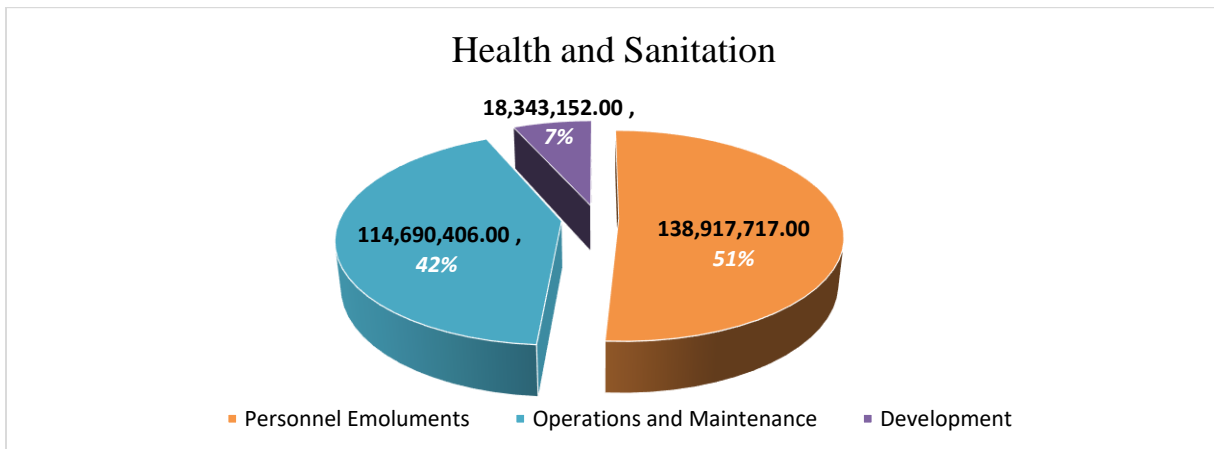


Figure 9: Health and Sanitation

### 2.7.7 Trade, Cooperatives and Investments

The budget of the Ministry of Trade was Kshs. 502,695,776.00. For the period under review, the total expenditure was Kshs. 169,482,862.00 (33.71%). Personnel emoluments accounted for Kshs. 41,298,134.00 (24.37%), Operations and Maintenance accounted for Kshs. 92,948,972.00 (54.84%), and Development accounted for Kshs. 35,235,756.00 (20.79%).

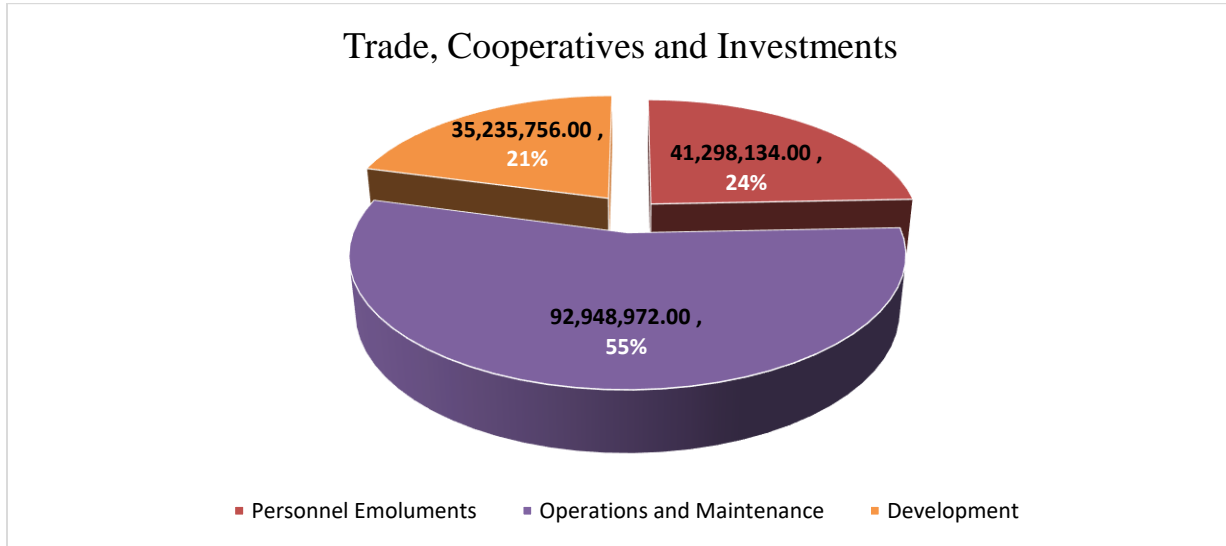
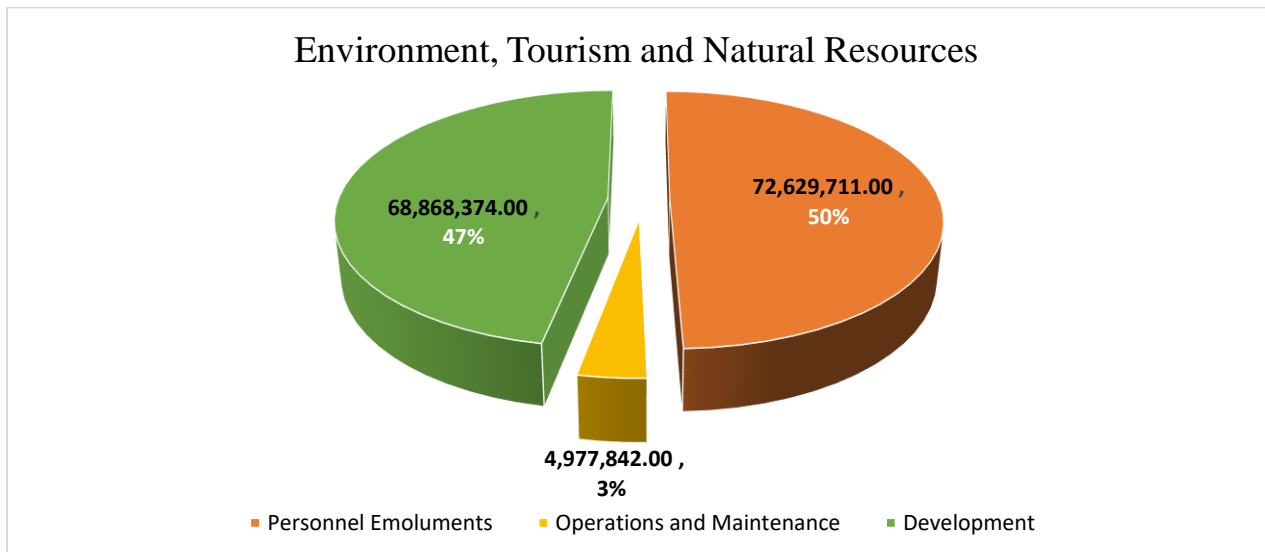


Figure 10: Trade, Cooperative and Investment

### 2.7.8 Environment, Tourism and Natural Resources

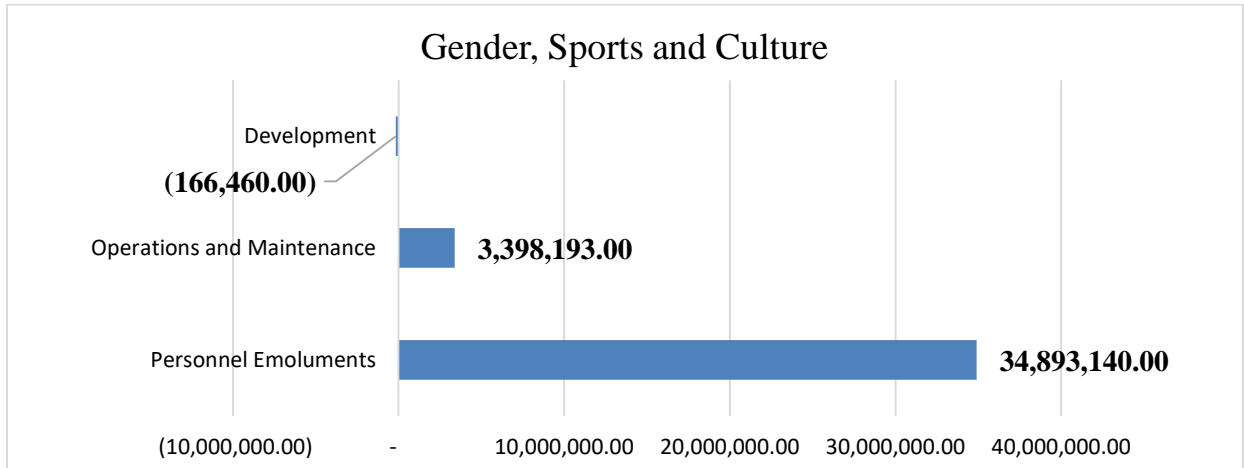
Expenditure analysis for the Ministry of Environment, Tourism and Natural Resources reveals that a total of Kshs 146,475,927.00 (58.73%) was spent in the quarter, out of the Kshs 249,423,655.00 budgeted for the Ministry. The expenditure was broken into Kshs. 72,629,711.00, (49.58%) on personnel emoluments; Kshs. 4,977,842.00, (3.40%) on operations and maintenance; and Kshs. 68,868,374.00, (47.02%) on development.



**Figure 11:Environment, Tourism and Natural Resources**

**2.7.9 Gender, Sports and Culture**

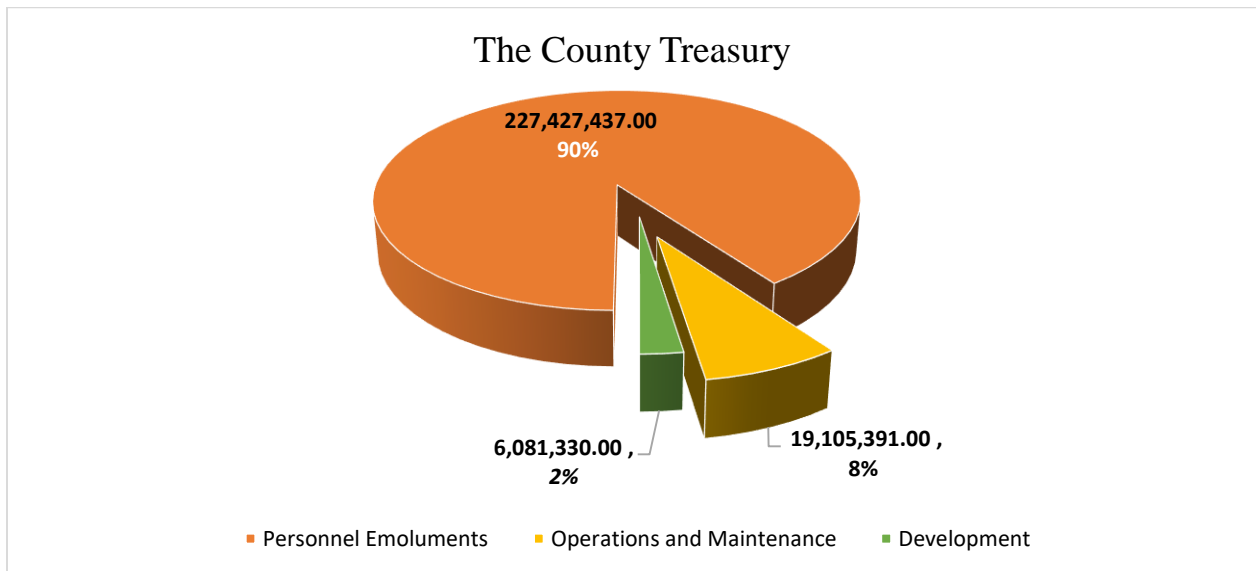
The Ministry of Gender, Sports & Culture had a total expenditure of Kshs, 38,124,873.00, (20.73%) of the budgeted Kshs 183,889,819.00. The expenditure was broken into Kshs. 34,893,140, (91.52%) Personnel Emoluments, Kshs. 3,398,193.00, (8.91%) on Operations and Maintenance and Kshs. -166,460.00, (-0.44%) on development.



**Figure 12:Gender, Sports and Culture**

**2.7.10 The County Treasury**

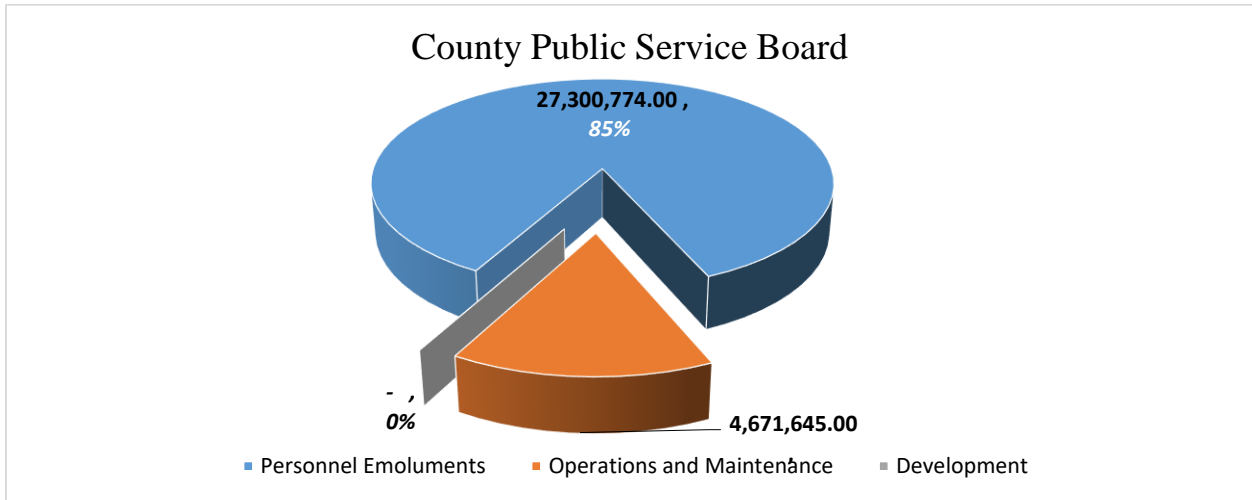
The County Treasury had a budgetary allocation of Ksh. 763,573,825.00 of which Kshs. 252,614,158.00, (33.08%) was spent during the period. This expenditure was broken down into; personnel emoluments Kshs. 227,427,437.00, (90.03%), operations and maintenance Kshs 19,105,391.00, (7.56%). Development expenditure in the quarter was Kshs. 6,081,330.00 (2.41 %).



**Figure 13: The County Treasury**

**2.7.11 County Public Service Board**

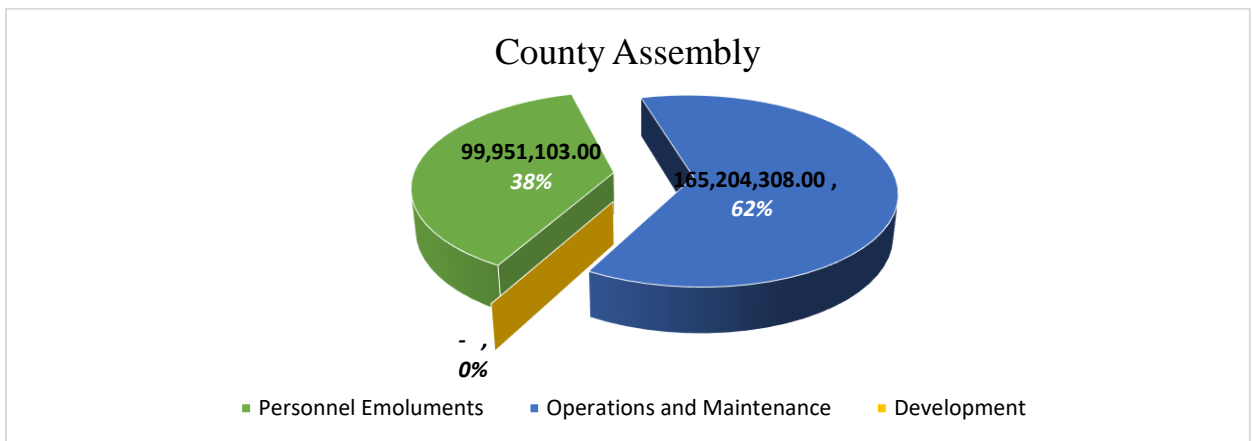
The County Public Service Board had a budget allocation of Ksh. 55,314,766.00. The total expenditure incurred by the County Public Service Board was Kshs. 31,972,419.00, (57.80%). This expenditure was broken down into: personnel emoluments Kshs 227,427,437.00, (90.03%); operations and maintenance Kshs 7,745,071.00, (93.28 %). There was no development expenditure.



**Figure 14: County Public Service Board**

**2.7.12 County Assembly**

The County Assembly spent a total of Kshs. 265,155,411.00. This is 24.98% of the Ministry's total budgeted amount of Kshs. 1,061,357,431.00. This spending includes Kshs. 99,951,103.00 spent on personnel emoluments (37.70%) and Kshs. 165,204,308.00 spent on operations and maintenance (62.30%). There were no development costs.



**Figure 15: County Assembly**

### 2.7.13 Kitui Municipality

Kitui Municipality had a budget allocation of Kshs. 302,828,596.00, of which Kshs. 49,571,744.00 (16.37%) was spent. This spending includes Kshs. 32,569,773.00 (65.70%) spent on staff emoluments; Kshs. 2,643,445.00 (5.33%) spent on operations and maintenance; and Kshs. 14,358,526.00 (28.97%) spent on development.

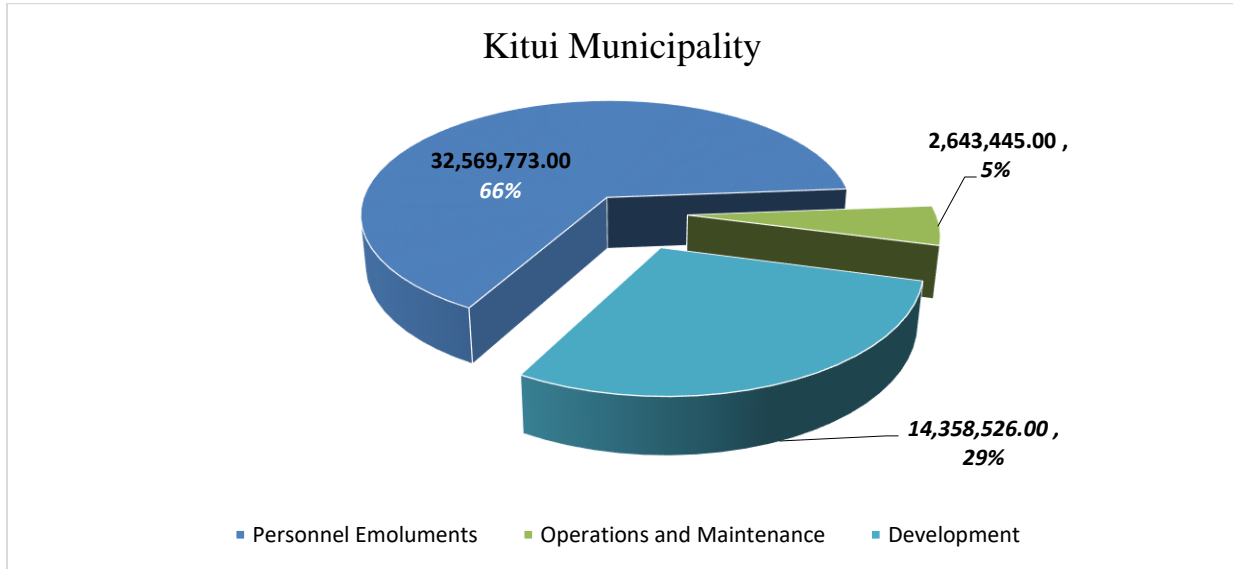


Figure 16: Kitui Municipality

### 2.7.14 Mwingi Town Administration

Mwingi Town Administration spent a total of Kshs. 27,232,105.00, accounting for 23.47% of the Ministry's overall budget allocation of Kshs. 116,034,126.00. The expenditure included Kshs. 22,103,635.00 (81.17%) for staff emoluments, Kshs. 7,046,625.00 (25.88%) for operations and maintenance, and Kshs. -1,918,155.00 (-7.04%) for development.

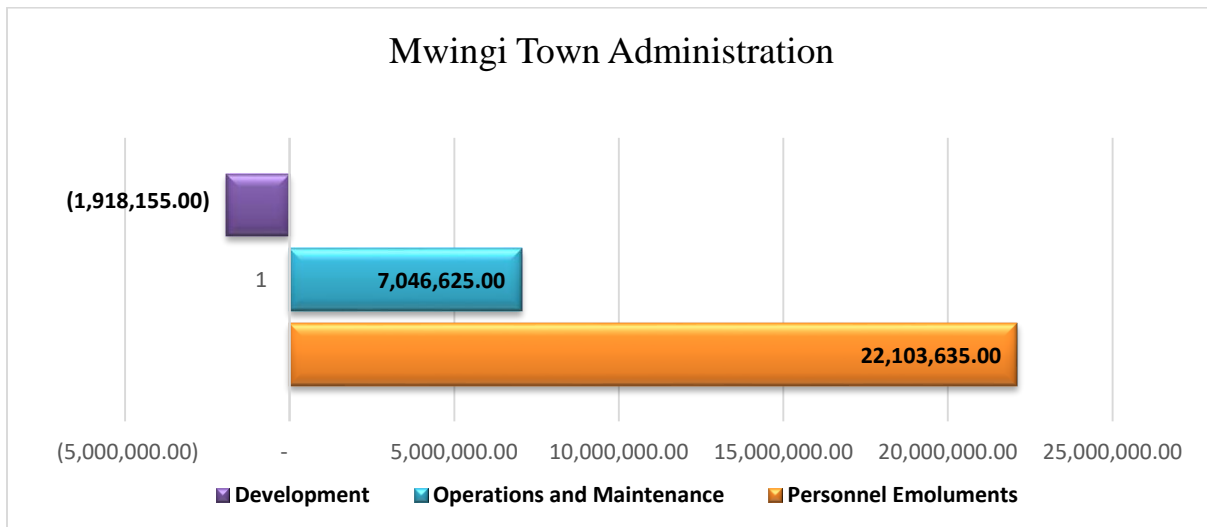
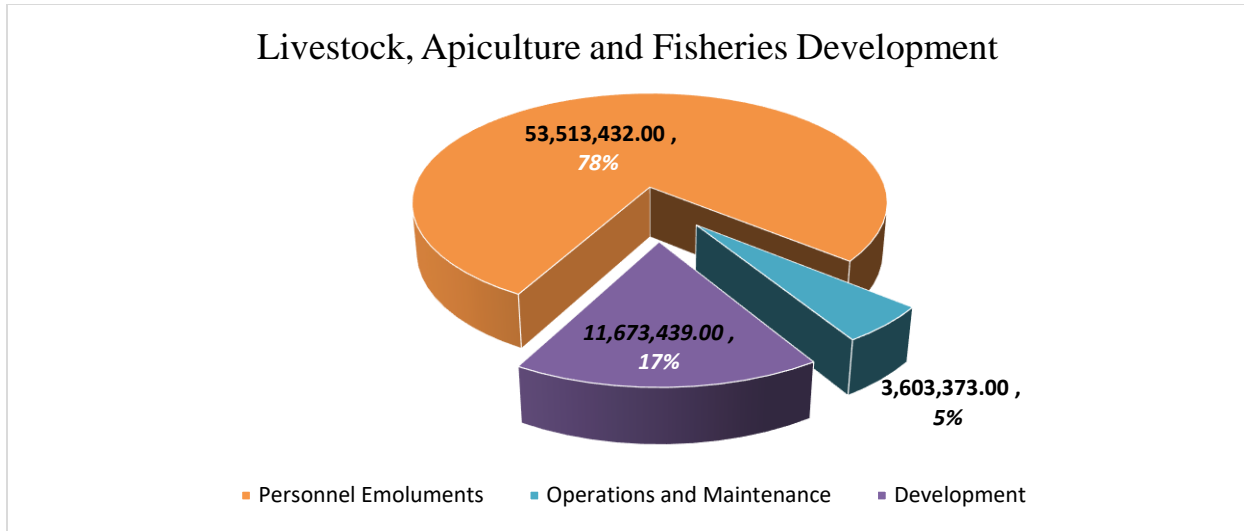


Figure 17: Mwingi Town Administration

### 2.7.15 Livestock, Apiculture and Fisheries Development

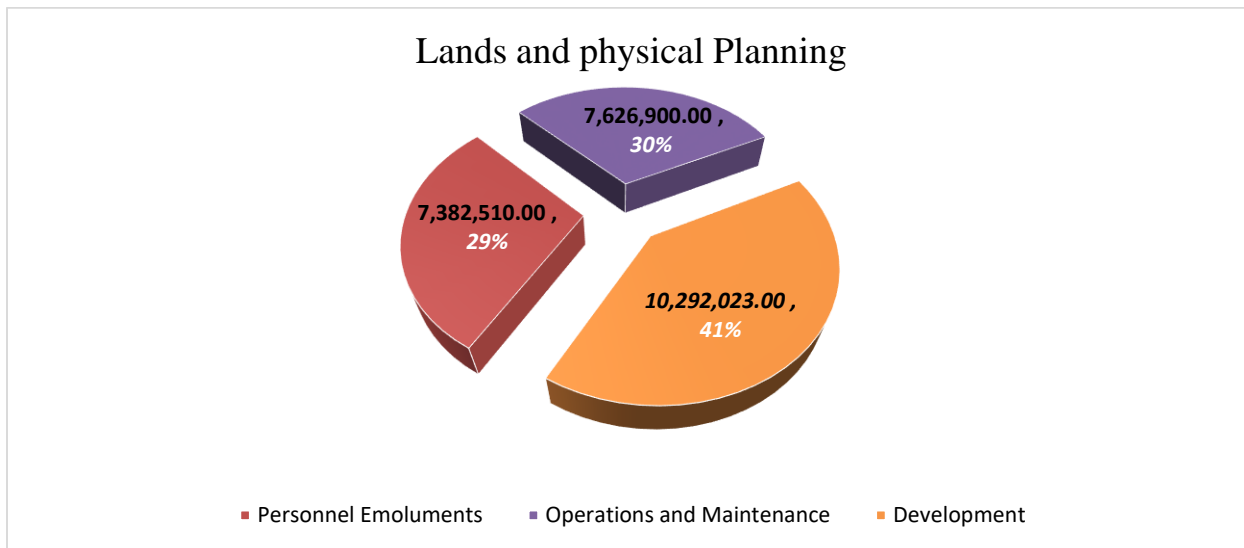
The Ministry of Livestock, Apiculture, and Fisheries Development spent a total of Kshs. 68,790,244.00. This was 53.80% of the Ministry's overall budget allocation of Kshs. 127,852,832.00. This spending was Kshs 53,513,432.00 (77.79%) on staff emoluments, Kshs 3,603,373.00 (5.24%) on operations and maintenance, and Kshs 11,673,439.00 (16.97%) on development.



**Figure 18: Livestock, Apiculture and Fisheries Development**

### 2.7.16 Lands and physical Planning

The Ministry of Lands and Physical Planning spent a total of Kshs. 25,301,433.00, which was 17.52 % of the Ministry's overall budget allocation of Kshs. 144,446,650.00. This spending includes Kshs. 7,382,510.00 (29.18%) spent on staff emoluments; Kshs. 7,626,900 (30.14%) spent on operations and maintenance; and Kshs. 10,292,023.00 (40.68%) spent on development.



**Figure 19: Lands and Physical Planning**

### 3.0 IMPLEMENTATION CHALLENGES

The county experienced several challenges/issues that affected budget implementation during quarter IV of the financial year 2021/2022.

These are:

- **Inability to collect all the budgeted own source revenue:** The County collected only 36% of the targeted revenue. This underperformance negatively creates a budget deficit.
- **Untimely monthly exchequer releases:** Accrued recurrent payments has been a major challenge during the period under review. This is as a result of late and limited exchequer releases, causing these accruals to be carried forward to the next period.
- **Delayed Grant releases:** The County received funds in the last quarter, but in the month of June and part of July. Delayed remittance by the donors has stalled the implementation of grant-funded programmes, especially development.

### 4.0 RECOMMENDATIONS

The following recommendations will enhance budget implementation

- **Realistic Revenue Targets:** Revenue targets should be informed by the previous years' revenue realization rate. This is crucial in setting realistic attainable revenue targets and alleviation of pending bills due to an inflated budget.
- **Timely Exchequer releases and Donor funding remittances:** The County Government should take up measures including through the Council of Governors Forum to ensure that both donor and exchequer funds are remitted within timelines