

**COUNTY GOVERNMENT OF KITUI**



**COUNTY TREASURY**

**BUDGET IMPLEMENTATION REPORT (BIR)**

**OCTOBER-DECEMBER 2021 (QUARTER II)**

**FY 2021/ 2022**

**Prepared:-**

**Department of Economic Planning**

**County Treasury**

## **County Mission and Vision**

### ***County Vision***

To be an empowered and prosperous County with a high quality of life

### ***County Mission***

To provide transformative county services through effective utilization of our land, capital, labour, technology and leadership for sustainable socio-economic development

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## **FOREWORD**

The Budget Implementation Reports are prepared in conformity with the Public Finance Act, 2012. They are prepared quarterly & annually and analyze the County revenues and expenditure for each period under review. The expenditure is further dissected into the respective Ministries, viz a viz their budget, hence the absorption rates for each ministry is determined.

The report further analyzes the sources of revenue to the County, and the amount realized from each source during the period under review. The internal sources are analyzed against the targets to gauge the County's performance in revenue collection. On the other hand, external revenues channels are looked into to determine how much was received by the County to supplement their local revenue and facilitate expenditure. These include grants, loans and the National government

Each Ministry's expenditure is reviewed against the annual budget estimates to determine the absorption rate for the quarters. The Budget Implementation Report classifies the expenditure to recurrent and development and further classifies recurrent expenditure to personal emoluments and operations & maintenance.

An annual Budget implementation report is prepared at the end of the Financial Year to analyze the cumulative expenditure of the annual budget by the County and the revenue received by the County during the year.

Further, the Budget Implementation Report highlights the challenges faced in the implementation of the budget and the possible remedies.

**Ben Katungi**  
**CECM, County Treasury**  
**County Government of Kitui.**

## **ACKNOWLEDGEMENT**

The preparation of the Quarter II Budget Implementation Report 2021/22 was informed by reports and data, from all County sectors, departments and agencies of the County Government of Kitui.

First and foremost, I acknowledge the valuable leadership and support of Her Excellency the Governor Charity Ngilu. I wish to extend my gratitude to Mr. Ben Katungi, County Executive Committee Member for County Treasury for his technical support extended in the preparation of this paper. I appreciate the role played by all Chief Officers for leading their staff in providing the necessary information towards preparation of this document.

I would like to pay special thanks to the officers working under Economic Planning department under the leadership of Assistant Directors, Alex Muthyoi & Victor Mwangi and the entire team of county economists including Daniel Mbathi, Boniface Muli, Faith Munah, Charles Mulatia, Nicholas Koome Geoffrey Gisaina and Doris Kanini who helped put this document together. The team put tireless quality time in production of this document.

I may not mention everybody, but do acknowledge all those individuals who directly or indirectly contributed to the success of development and production of this paper

**Paul Kimwele**

**Ag. Chief Officer – Budgets and Economic Planning**

## 1.0 INTRODUCTION

This Budget Implementation Report is prepared in conformity with Section 166 of the Public Finance Management Act, 2012's requirement that counties report on the implementation progress of their budgets. It covers the period from October to December 2021.

The report presents revenue and expenditure performance by the County. Revenue is disaggregated by source while expenditure is analyzed by economic classification. It also highlights the County government's activities for the period under review and seeks to objectively review budget implementation in the county by highlighting performance of revenues, transfers received from the National Government and actual expenditure. Key issues that affect budget implementation during the financial year are identified and appropriate recommendations made on how the issues can be addressed to enhance efficiency and effectiveness in budget execution.

## 2.0 FINANCIAL ANALYSIS OF COUNTY BUDGET IMPLEMENTATION

The County had a budget of Kshs **12,499,775,275** which consisted of Kshs. **8,398,579,980** (67%) for recurrent expenditure and Kshs **4,101,195,295** (33%) for development expenditure.

### 2.1 Budget Components

Table 1 shows the various components of the budget

*Table 1: Budget Components FY 2021/22*

SOURCE	AMOUNT	% OF TOTAL BUDGET
Balance b/f from FY 2020/2021	750,579,751	6.00
National Equitable Share	10,393,970,413	83.15
Local Revenue Sources	850,000,000	6.80
Grants	505,225,111	4.04
<b>TOTAL</b>	<b>12,499,775,275</b>	<b>100.00</b>

### 2.2 Breakdown of Grants

The County only received 2.5m by ASDSP as donor funds in the quarter

SOURCE	AMOUNT BUDGETED	RECEIPT IN QUARTER II
Grants from World Bank (KDSP)	112,815,048	0
World Bank (Universal Health)	14,548,168	0
World Bank (Agriculture - Rural Growth)	283,089,026	0
World Bank (Emergency Locust Response Project (ELRP))	38,964,000	0
HSSP/HSPS - (DANIDA/IDA)	19,564,875	0
UNFPA (9th Country Programme Implementation)	7,386,704	0
ASDSP	28,857,290	2,500,000.00
<b>TOTAL</b>	<b>505,225,111</b>	<b>2,500,000.00</b>

### 2.3 Transfers from the National Government

For the period under review, the County received Kshs. 2,598,492,603.00 as the national equitable share which is 16.50% of the budgeted equitable share and 13.72% of the total budgeted amount for the year. The disbursements are shown in table 2.

*Table 2: Transfers from the National Government FY 2021/22*

Month	Date of Release	Amount Received
October 2021	19/10/21	883,487,485.00
November 2021	9/12/2021	831,517,633.00
December 2021	24/12/21	883,487,485.00
<b>Total</b>		<b>2,598,492,603.00</b>

There has been delayed remittance of exchequer funds, with funds for the month September being remitted in the month of October while those for December were not remitted.

### 2.4 Locally Generated Revenue

The County Government targeted to collect Kshs 198,526,228.00 from local sources during the quarter. However, the actual collection during quarter II was Kshs 75,790,534.50 which translates to 38.18% of the targeted collection for the quarter.

Revenue collection performance is shown in tables 3 and 4.

*Table 3: FY 2021/22 Locally Generated Revenue Performance up to date*

Ministry	Annual Target	Cumulative Collection in QI & QII	Revenue Deficit
Public Service Management and Administration	41,670,000	3,859,100	37,810,900
Agriculture water and Irrigation	41,556,029	2,819,988	38,736,041
Basic Education, ICT and Youth Development	30,788,000	3,600,573	27,187,427
Infrastructure, Housing, Transport and Public works	7,294,000	2,486,685	4,807,315
Health and Sanitation	368,353,582	115,887,730	252,465,852
Trade, Cooperatives and Investments	58,597,823	1,099,480	57,498,343
Environment Tourism & Natural Resources	19,300,000	1,633,540	17,666,460
Gender, Sports and Culture	1,300,000	31,000	1,269,000
County Treasury	84,505,000	19,337,953	65,167,048
Kitui Municipality	39,639,566	3,613,572	36,025,994
Mwingi Town	24,210,000	4,374,862	19,835,138
Lands and physical Planning	124,675,000	7,685,878	116,989,122
Livestock, Apiculture and Fisheries Development	8,111,000	791,506	7,319,494
<b>TOTAL</b>	<b>850,000,000</b>	<b>167,221,867</b>	<b>682,778,134</b>



**Table 4: Quarter 2 Revenue performance by ministries FY 2021/22**

Ministry	Target for the Quarter	Actual Collected in the Quarter	% Realization
Public Service Management and Administration	10,417,500.00	2,157,000.00	20.71
Agriculture water and Irrigation	10,389,006.00	1,914,102.00	18.42
Basic Education, ICT and Youth Development	7,697,000.00	1,222,173.00	15.88
Infrastructure, Housing, Transport and Public works	1,823,500.00	1,052,655.00	57.73
Health and Sanitation	92,088,394.00	52,952,014.00	57.50
Trade, Cooperatives and Investments	14,649,456.00	565,990.00	3.86
Environment Tourism & Natural Resources	4,824,999.00	545,200.00	11.30
Gender, Sports and Culture	325,000.00	6,000.00	1.85
County Treasury	14,001,250.00	8,337,419.50	59.55
Kitui Municipality	3,402,500.00	1,601,993.00	47.08
Mwingi Town	5,711,123.00	2,446,812.00	42.84
Lands and physical Planning	31,168,750.00	2,630,601.00	8.44
Livestock, Apiculture and Fisheries Development	2,027,750.00	358,575.00	17.68
<b>TOTAL</b>	<b>198,526,228.00</b>	<b>75,790,534.50</b>	<b>38.18</b>

The county only attained 38.18% revenue collection in the quarter. Failure to attain revenue target leaves a deficit in the budget which deters the payment of suppliers and contractors, leading to a buildup of pending bills.

**Table 5: Absorption rates per ministry FY 2021/22**

During this quarter, the County Ministries spent as follows vis a vis their budget estimates.

Spending Entity	Total Budget Estimates	Actual Expenditure in the Quarter	Absorption Rate
Office of the Governor	1,796,881,967	480,770,974	26.8
Public Service Management and Administration	542,905,844	201,874,218	37.2
Agriculture water and Irrigation	1,385,368,195	471,736,392	34.1
Basic Education, ICT, & Youth Development	756,457,050	322,716,193	42.7
Infrastructure, Housing, Transport and Public works	953,339,246	617,032,747	64.7
Health and Sanitation	3,659,074,318	1,884,490,533	51.5
Trade, Cooperatives and Investments	426,422,006	129,502,536	30.4
Environment Tourism & Natural Resources	266,110,361	42,652,371	16.0
Gender, Sports and Culture	199,186,734	28,180,902	14.1
The County Treasury	767,570,305	241,865,472	31.5
County Public Service Board	37,989,707	8,082,916	21.3
County Assembly	1,007,399,062	377,036,261	37.4
Kitui Municipality	305,669,631	103,645,236	33.9
Mwingi Town Administration	113,284,137	20,432,759	18.0
Lands and physical Planning	151,657,262	26,649,259	17.6
Livestock, Apiculture and Fisheries Development	130,459,448	10,231,083	7.8
<b>Total</b>	<b>12,499,775,275</b>	<b>4,966,899,852</b>	<b>39.7</b>

Expenditure during the quarter is analyzed in tables 6(a) and 6(b).

**Table 6(a): Recurrent Expenditure in the quarter**

Spending Entity	Recurrent Budget Estimates	Actual Expenditure in the Quarter	Absorption Rate
Office of the Governor	667,222,396	225,664,543	33.8
Public Service Management and Administration	530,905,844	200,796,198	37.8
Agriculture water and Irrigation	486,446,540	252,840,734	52.0
Basic Education, ICT, & Youth Development	550,276,932	260,982,234	47.4
Infrastructure, Housing, Transport and Public works	280,478,420	96,022,057	34.2
Health and Sanitation	3,496,644,936	1,846,646,763	52.8
Trade, Cooperatives and Investments	185,459,708	49,437,930	26.7
Environment Tourism & Natural Resources	135,873,336	26,299,573	19.4
Gender, Sports and Culture	104,499,780	12,303,105	11.8
The County Treasury	631,037,260	237,361,472	37.6
County Public Service Board	37,989,708	8,082,916	21.3
County Assembly	936,616,228	377,036,261	40.3
Kitui Municipality	118,722,336	32,073,700	27.0
Mwingi Town Administration	69,681,476	15,334,217	22.0
Livestock, Apiculture and Fisheries Development	77,478,432	6,455,929	8.3
Lands and physical Planning	89,246,652	17,837,522	20.0
<b>Total</b>	<b>8,398,579,984</b>	<b>3,647,337,632</b>	<b>43.4</b>

**Table 6(b): Development Expenditure in the Quarter**

Spending Entity	Development Budget Estimates	Actual Expenditure in the Quarter	Absorption Rate
Office of the Governor	1,129,659,572	255,106,431	22.58
Public Service Management and Administration	12,000,000	1,078,020	8.98
Agriculture water and Irrigation	898,921,656	218,895,658	24.35
Basic Education, ICT, & Youth Development	206,180,120	61,733,959	29.94
Infrastructure, Housing, Transport and Public works	672,860,824	521,010,690	77.43
Health and Sanitation	162,429,384	37,843,770	23.30
Trade, Cooperatives and Investments	240,962,300	80,064,606	33.23
Environment Tourism & Natural Resources	130,237,024	16,352,798	12.56
Gender, Sports and Culture	94,686,956	15,877,797	16.77
The County Treasury	136,533,044	4,504,000	3.30
County Assembly	70,782,832	0	-
Kitui Municipality	186,947,296	71,571,536	38.28
Mwingi Town Administration	43,602,660	5,098,542	11.69
Lands and physical Planning	62,410,612	8,811,737	14.12
Livestock, Apiculture and Fisheries Development	52,981,016	3,775,154.0	7.13
<b>Total</b>	<b>4,101,195,296</b>	<b>1,301,724,698</b>	<b>31.74</b>

## 2.5 First Quarter Expenditure Summary by Entity

During the period under review, the County spent a total of Kshs. 4,966,899,852.00. Out of this amount, Kshs. 3,665,175,154.00 (63%) went to finance recurrent activities while Kshs. **1,301,724,698** (37%) financed development.

Under recurrent expenditure, Kshs. **2,312,553,531** was spent on Personnel Emoluments while Kshs. **1,352,621,623** was spent on operations and maintenance.

*Table 7: Second Quarter Expenditure by Entity FY 2021/221*

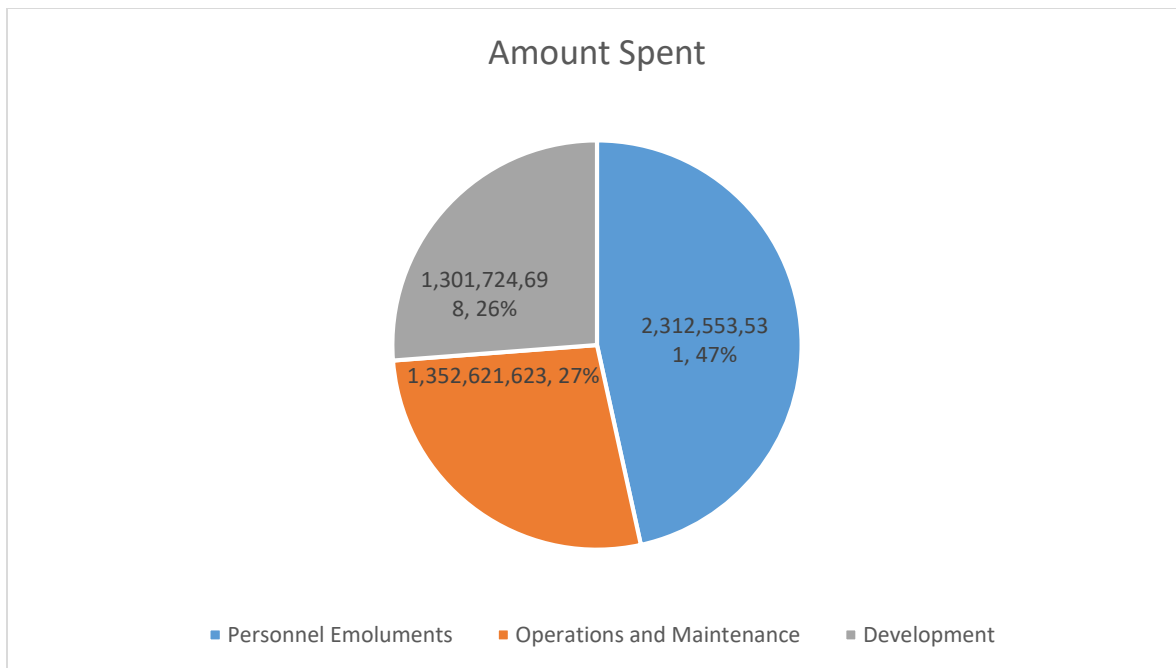
Spending Entity	Personnel Emoluments	%(P E/Total)	Operations and Maintenance	% OM/ Total	Development	% Dev /Total	Grand Total
Office of the Governor	84,352,961	17.5	141,311,582	29.4	255,106,431	53.1	480,770,974
Public Service Management and Administration	137,681,803	68.2	63,114,395	31.3	1,078,020	0.5	201,874,218
Agriculture water and Irrigation	215,570,982	45.7	37,269,752	7.9	218,895,658	46.4	471,736,392
Basic Education, ICT, & Youth Development	228,421,151	70.8	32,561,083	10.1	61,733,959	19.1	322,716,193
Infrastructure, Housing, Transport and Public works	44,827,162	7.3	51,194,895	8.3	521,010,690	84.4	617,032,747
Health and Sanitation	1,183,058,665	62.8	663,588,098	35.2	37,843,770	2.0	1,884,490,533
Trade, Cooperatives and Investments	8,160,841	6.3	41,277,089	31.9	80,064,606	61.8	129,502,536
Environment Tourism & Natural Resources	11,447,820	26.8	14,851,753	34.8	16,352,798	38.3	42,652,371
Gender, Sports and Culture	4,500	0.0	12,298,605	43.6	15,877,797	56.3	28,180,902
The County Treasury	186,224,749	77.0	51,136,723	21.1	4,504,000	1.9	241,865,472
County Public Service Board	420,000	5.2	7,662,916	94.8	-	-	8,082,916
County Assembly	196,586,049	52.1	180,450,212	47.9	-	-	377,036,261
Kitui Municipality	9,870,304	9.5	22,203,396	21.4	71,571,536	69.1	103,645,236
Mwingi Town Administration	5,159,119	25.2	10,175,098	49.8	5,098,542	25.0	20,432,759
Lands and physical Planning	767,425	2.9	17,070,097	64.1	8,811,737	33.1	26,649,259
Livestock, Apiculture and Fisheries Development	-	0.0	6,455,929	63.1	3,775,154	36.9	10,231,083
<b>Total</b>	<b>2,312,553,531</b>	<b>46.6</b>	<b>1,352,621,623</b>	<b>27.2</b>	<b>1,301,724,698</b>	<b>26.2</b>	<b>4,966,899,852</b>

## 2.6 County Expenditure as per Economic Classification

The table below analyses expenditure by the various spending entities.

*Table 8: FY 2021/21 County Expenditure as per Economic Classification*

Economic Classification	Amount Spent	Percentage (%)
Personnel Emoluments	2,312,553,531	46.56
Operations and Maintenance	1,352,621,623	27.23
Development	1,301,724,698	26.21
<b>Total</b>	<b>4,966,899,852</b>	<b>100</b>

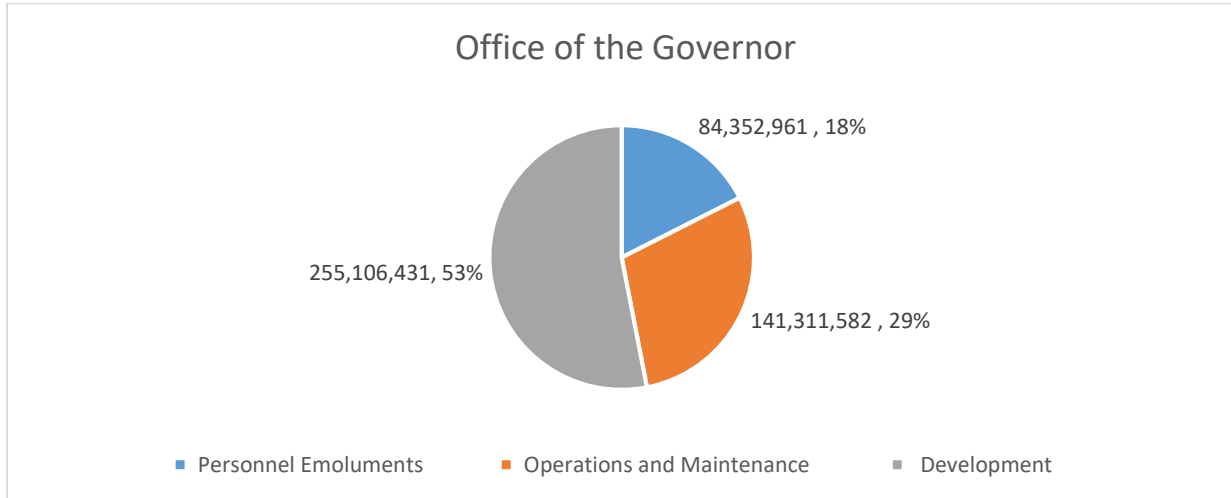


*Figure 1: County Expenditure*

## 2.7 Analysis of Individual Spending Entity FY 2021/22

### 2.7.1 Office of the Governor

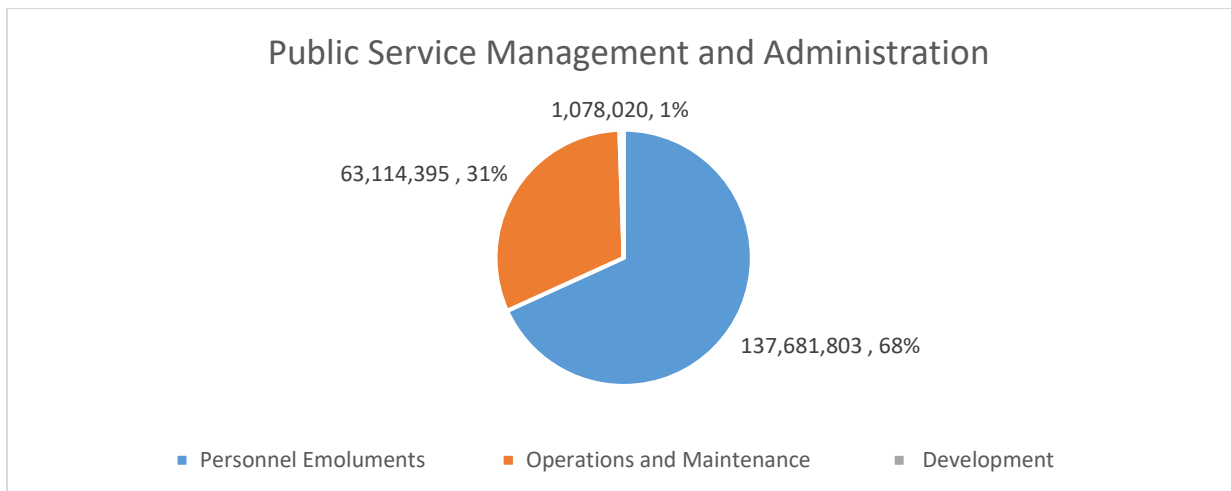
Office of the Governor had a budget allocation of Kshs. 1,796,881,967.00. During the period under review, the Ministry spent Kshs. 480,770,974.00, (26.8%). Out of this, Kshs. 255,106,431.00, (29.4 %) financed development projects, Kshs. 84,352,961.00, (17.5%) was spend on Personnel Emoluments while Kshs. 141,311,582.00, (29.4 %) was spent on Operations and Maintenance.



*Figure 2: Office of the Governor*

### 2.7.2 Public Service Management and Administration

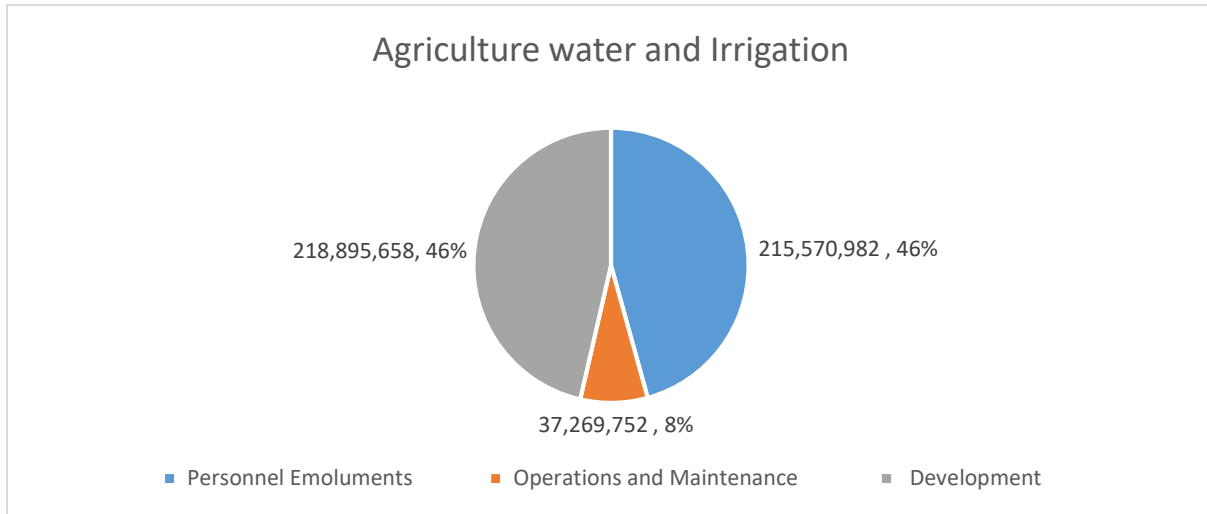
The County Ministry of Public Service Management and Administration's expenditure reveals an expenditure of Kshs. 201,874,218.00 during the FY. This was (37.2%) of the budget allocation of Ksh. 542,905,844.00. Out of this, Kshs. 137,681,803.00, (68.2 %) financed personnel emoluments while Kshs. 63,114,395.00, (31.30 %) was spent on operations and maintenance. Development expenditure was Kshs 1,078,020 (0.5%).



**Figure 3: Public Service Management and Administration**

**2.7.3 Agriculture, Water and Livestock Development**

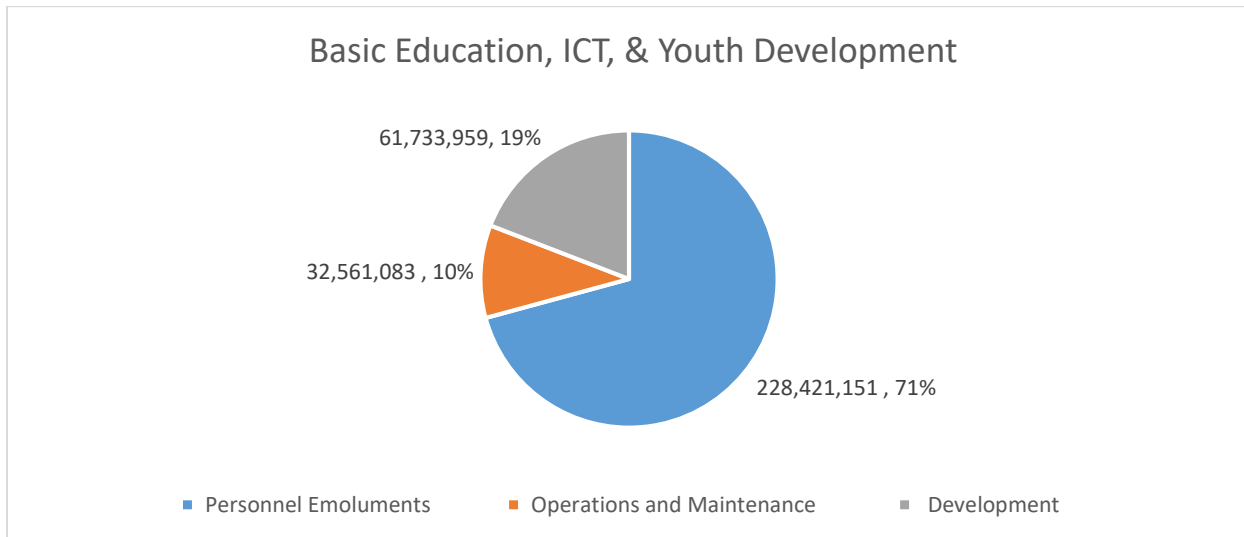
The County Ministry of Agriculture, Water and Livestock Development had a budget of Ksh. 1,385,368,195.00. During the period under review, the Ministry spent a total of Kshs. 471,736,392.00, (34.1%). Out of this, Kshs. 218,895,658.00, 46.4% was spent on development, Kshs. 215,570,982.00, (45.7 %) on personnel emoluments and Kshs. 37,269,752.00, (7.9 %) on operations and maintenance.



**Figure 4: Agriculture, Water and Irrigation**

**2.7.4 Basic Education, ICT and Youth Development**

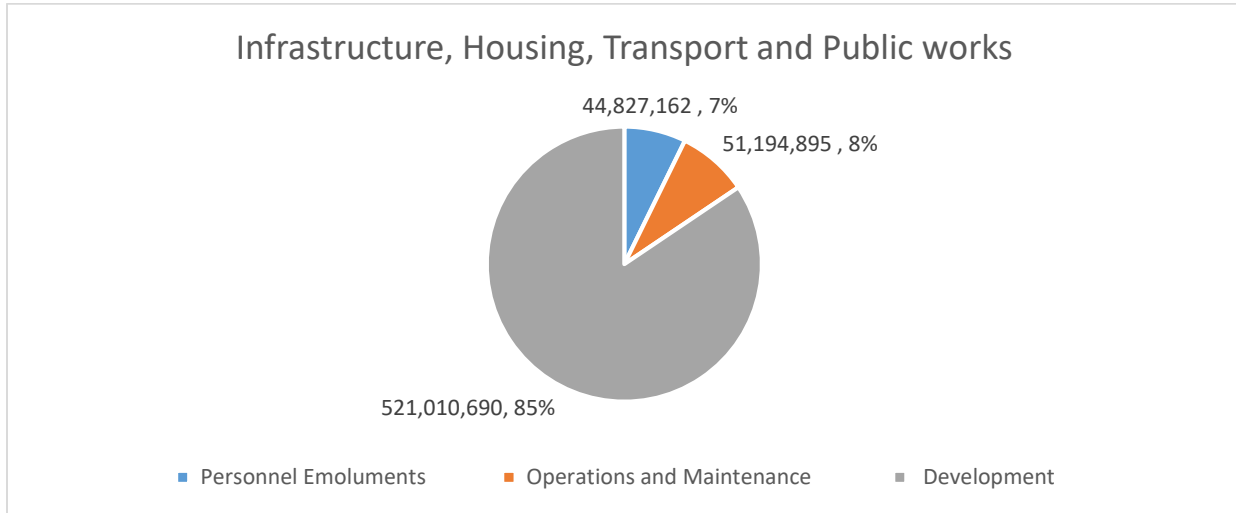
The budgetary allocation for the Ministry of Education was Kshs. 756,457,050.00. A total of Kshs. 322,716,193.00, (42.7%) was spent during the FY. This expenditure composed of; Personnel Emoluments Kshs. 228,421,151.00, (70.8%), Operations and Maintenance was Kshs. 32,561,083.00, 10.1% and development expenditure of 61,733,959.00, (19.1%).



**Figure 5: Basic Education, ICT & Youth Development**

**2.7.5 Infrastructure, Housing, Transport and Public Works**

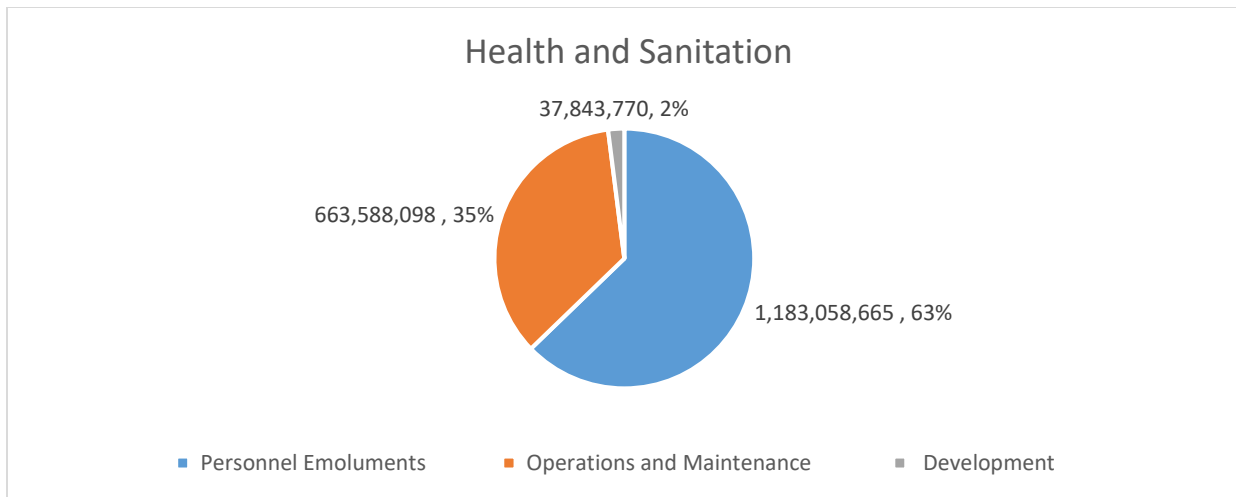
The budget for the County Ministry of Infrastructure, Housing, Transport and Public Works was Kshs. 953,339,246.00 out of which the ministry incurred a total expenditure of Kshs 617,032,747.00, (64.7%) during the period under review. A breakdown of the expenditure indicates that Kshs 521,010,690.00, (84.4%) was spent on development, Kshs. 44,827,162.00 (7.3%) on personnel emoluments and Kshs. 51,194,895.00 (8.3%) on Operations and Maintenance.



**Figure 6: Infrastructure, Housing, Transport and Public Works**

**2.7.6 Health and Sanitation**

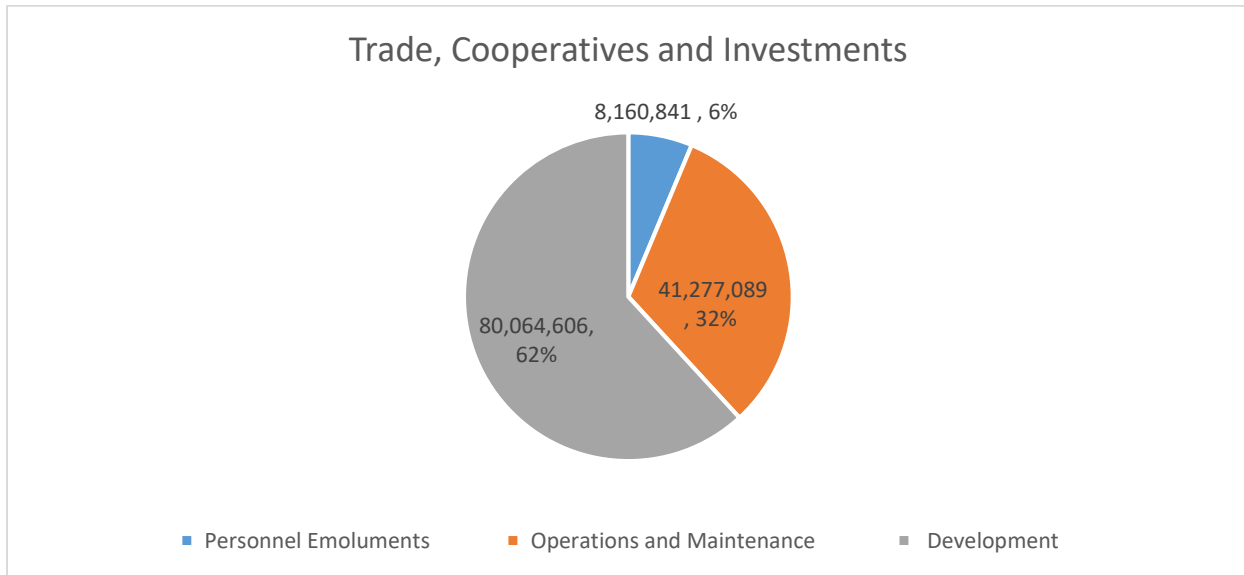
The County Ministry of Health and Sanitation had, in FY 2021/2022, incurred a total expenditure of Kshs. 1,884,490,533.00 which is (51.5%) of the total budgeted amount, of Kshs. 3,659,074,318.00. Out of this Kshs. 37,843,770.00, (2.0 %), was spent on development activities, Kshs. 1,183,058,665.00, which translates to (62.8 %) went to Personnel emoluments while Kshs 663,588,098.00 (35.2 %) went to Operations and Maintenance.



**Figure 6: Health and Sanitation**

### 2.7.7 Trade, Cooperatives and Investments

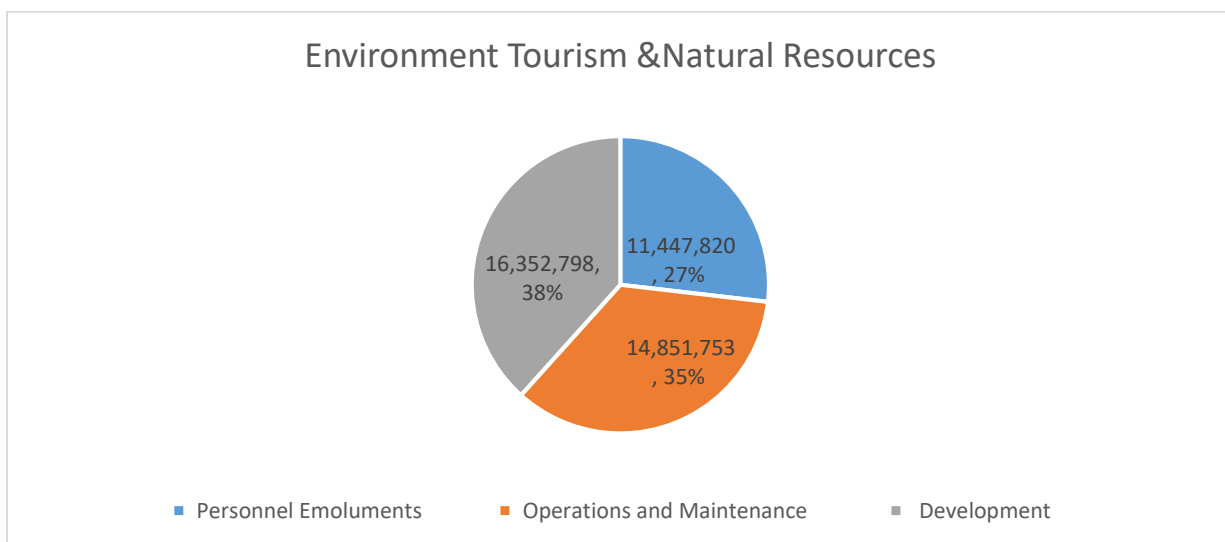
The Ministry of Trade had a budget of Kshs. 426,422,006.00. During the period under review, the total expenditure was Kshs. 129,502,536.00, (30.4%). Out of this amount, Kshs. 8,160,841.00, (6.3%) to Personnel Emoluments, Kshs. 41,277,089 (31.9%) went to Operations and Maintenance while Development expenditure amounted to Kshs. 80,064,606.00, (61.8%).



**Figure 7: Trade, Cooperatives & Investments**

### 2.7.8 Environment, Tourism and Natural Resources

Expenditure analysis at the ministry of Environment, Tourism and Natural Resources reveals that a total of Kshs. 42,652,371.00, (16%) was spent in the FY, out of the Kshs 266,110,361.00 budgeted for the Ministry. The expenditure was broken into Kshs. 11,447,820, (26.8%) Personnel Emoluments, Kshs. 14,851,753, (34.8%) on Operations and Maintenance and Kshs. 16,352,798, (38.3%) on development.

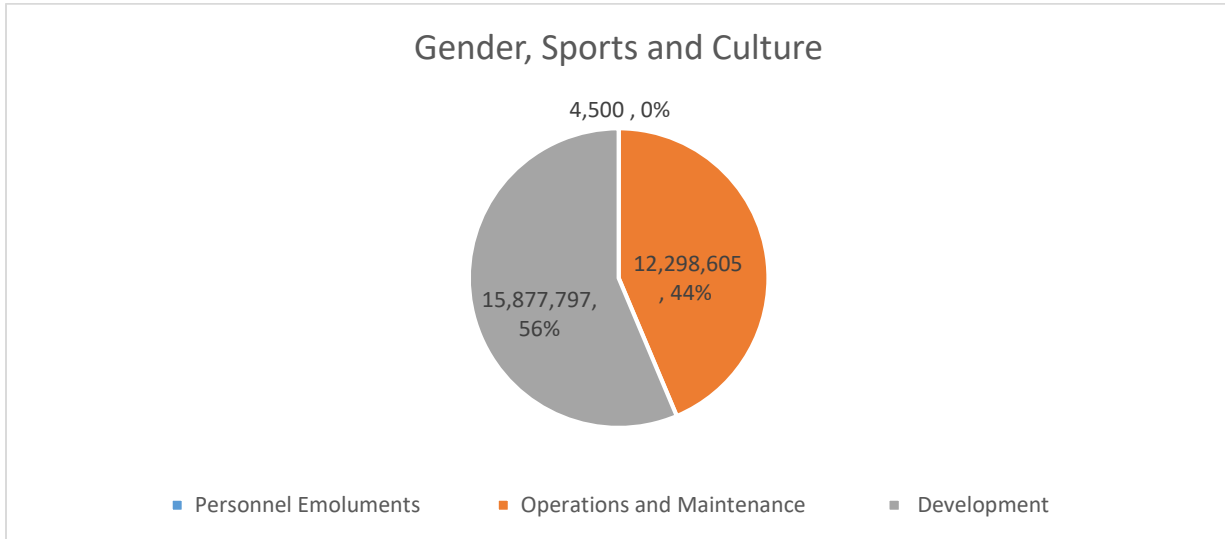


**Figure 8: Environment, Tourism & Natural Resources**



### 2.7.9 Gender, Sports and Culture

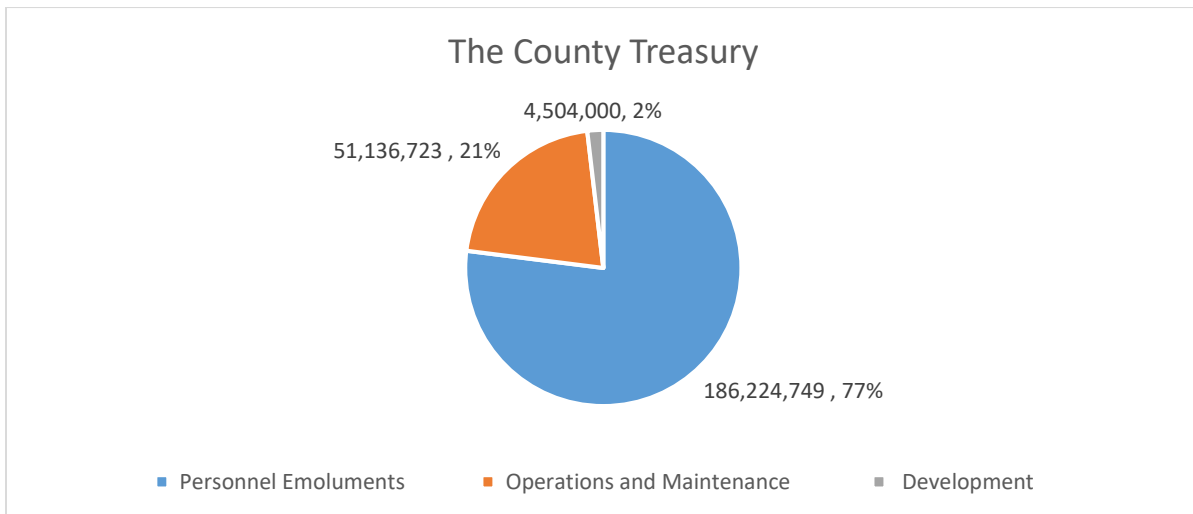
The Ministry of Gender, Sports & Culture had a total expenditure of Kshs, 28,180,902.00, 14.1% was incurred out of the budgeted Kshs199,186,734.00. The expenditure was broken into Kshs. 4,500, (0.001%) Personnel Emoluments, Kshs. 12,298,605, (43.6%) on Operations and Maintenance and Kshs. 15,877,797, (56.3%) on development.



**Figure 9: Gender, Sports& Culture**

### 2.7.10 The County Treasury

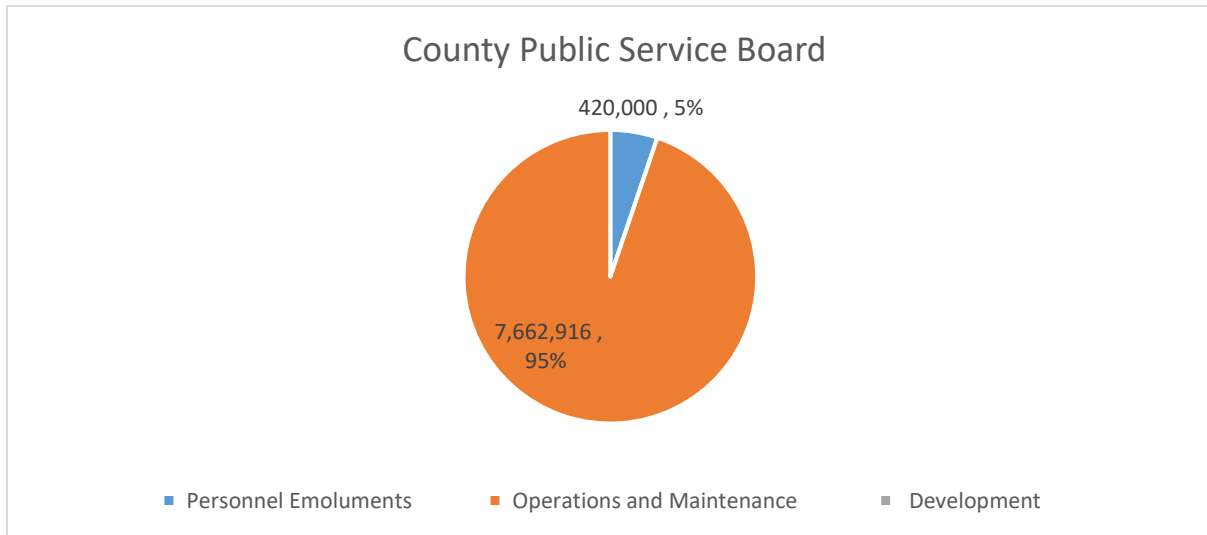
The County Treasury had a budgetary allocation of Ksh. 767,570,305.00 of which Kshs. 241,865,472.00, (31.5%) was spent during the period. This expenditure was broken down into; personnel emoluments Kshs. 186,224,749.00, (77.0%), operations and maintenance Kshs 51,136,723.00, (21.1%). Development expenditure in the FY was Kshs. 4,504,000.00 (1.9 %).



**Figure 10: The County Treasury**

### 2.7.11 County Public Service Board

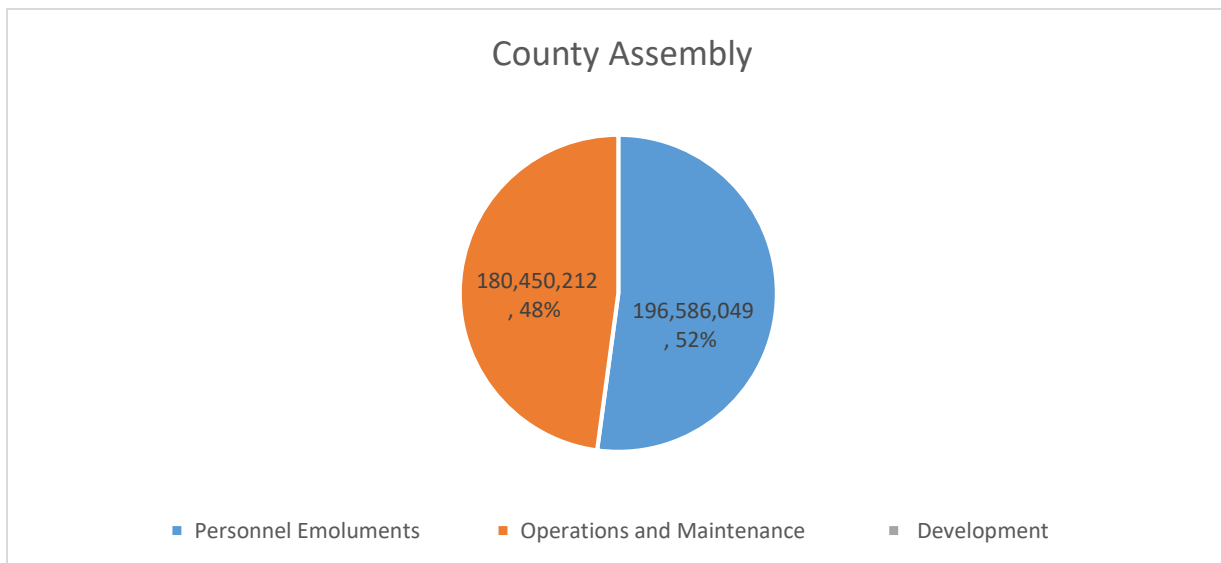
County Public Service Board had a budget allocation of Ksh. 37,989,707.00. The total expenditure incurred by the County Public Service Board was Kshs. 8,082,916, (21.3%). This expenditure was broken down into; personnel emoluments Kshs. 420,000.00, (5.2%), operations and maintenance Kshs 7,662,916.00, (94.8 %). There was no development expenditure.



**Figure 11: County Public Service Board**

### 2.7.12 County Assembly

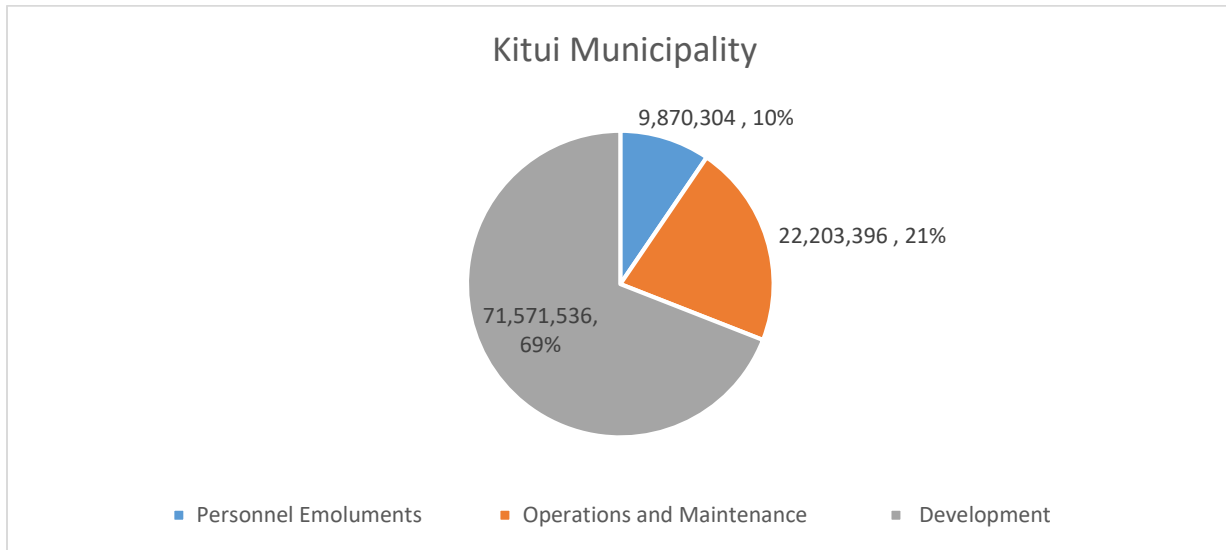
The County Assembly spent a total of Kshs. 181,117,696.00 which is (37.4%) of the total budgeted amount for the Ministry, Kshs. 1,007,399,062.00. This expenditure included Kshs. 196,586,049, (52.1%) spent on personnel emoluments, Kshs. 180,450,212.00, (47.9%) Spent on operations & maintenance. There was no development expenditure.



**Figure 12: The County Assembly**

### 2.7.13 Kitui Municipality

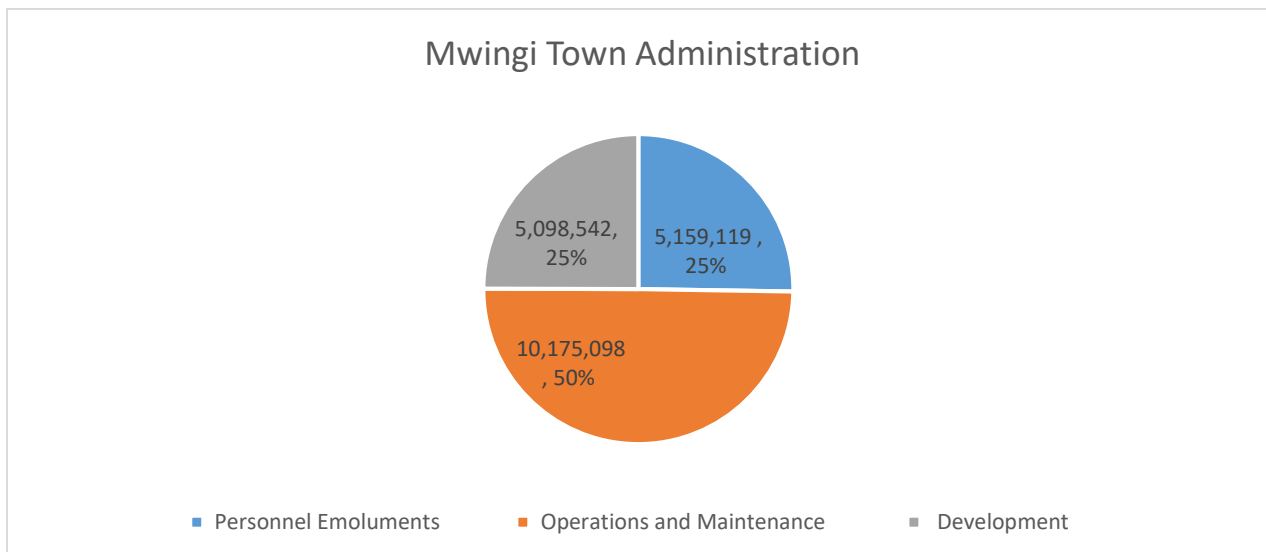
Kitui Municipality had a budget allocation of Kshs. 305,669,631.00 whereby a total of Kshs 103,645,236.00 (33.9%) was spent. This expenditure included the Kshs. 9,870,304.00 (9.5%) spent on personnel emoluments, the Kshs. 22,203,396.00 (21.4%) spent on operations and maintenance and the Kshs. 71,571,536.00 (69.1%) spent on development.



**Figure 13: Kitui Municipality**

### 2.7.14 Mwingi Town Administration

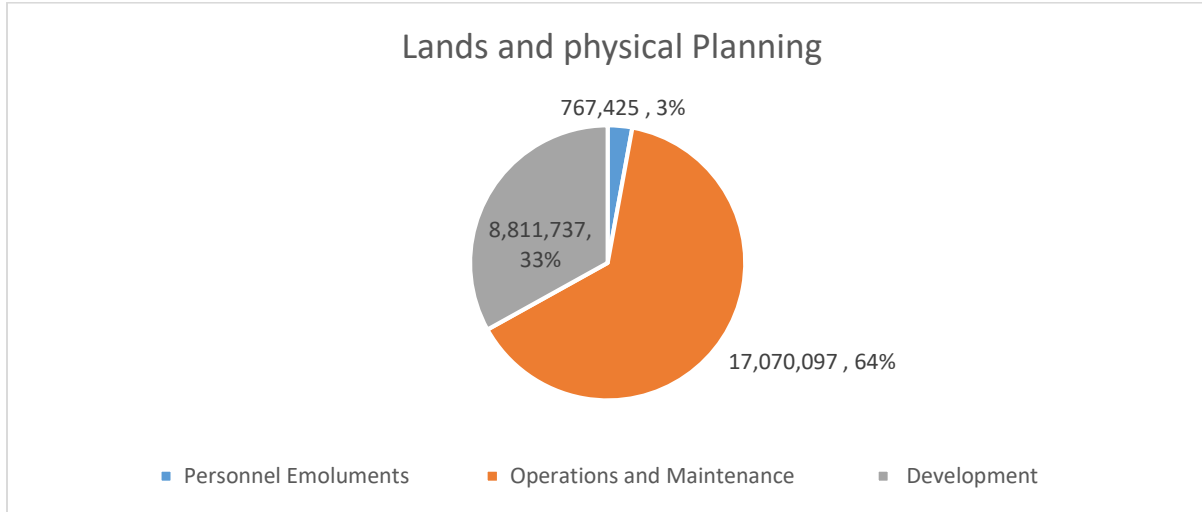
The Mwingi Town Administration spent a total of Kshs. 20,432,759.00 which was (18.0%) of the total budget allocation of Kshs. 113,284,137.00 for the Ministry. This expenditure included the Kshs. 5,159,119.00, (25.2%) spent on personnel emoluments, the Kshs. 10,175,098.00, (49.8%) spent on operations and maintenance and the Kshs. 5,098,542.00 (25.0%) spent on development.



**Figure 14: Mwingi Town Administration**

### 2.7.15 Lands and physical Planning

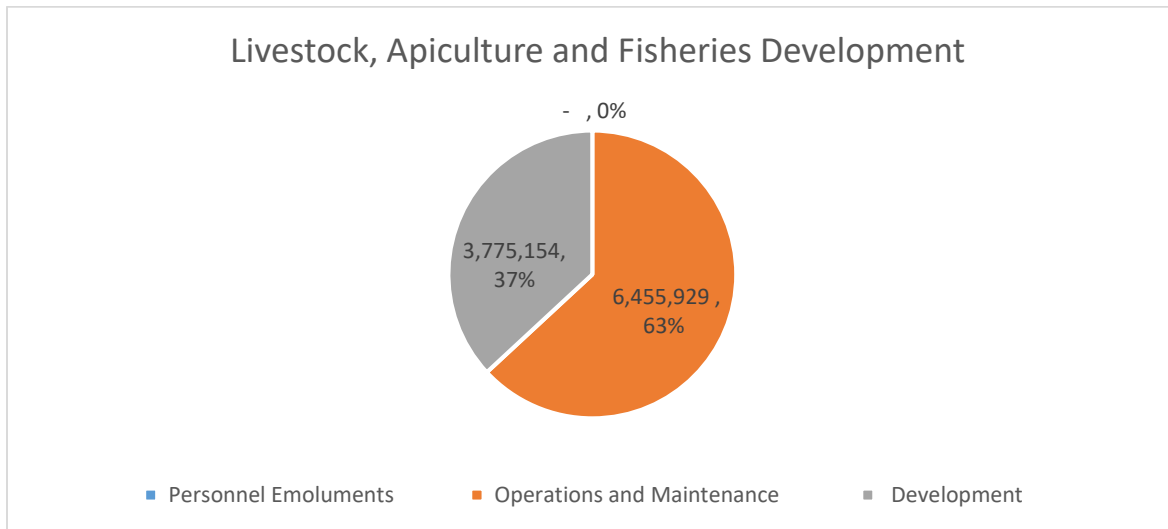
The Ministry of Lands and physical Planning spent a total of Kshs. 26,649,259.00 which was (17.6%) of the total budget allocation of Kshs. 151,657,262.00 for the Ministry. This expenditure included the Kshs. 767,425.00, (2.9%) spent on personnel emoluments, the Kshs. 17,070,097.00, (64.1%) spent on operations and maintenance and the Kshs. 8,811,737.00, (33.1%) spent on development.



**Figure 15: Lands and physical Planning**

### 2.7.16 Livestock, Apiculture and Fisheries Development

The Ministry of Livestock, Apiculture and Fisheries Development spent a total of Kshs. 10,231,083.00 which was (7.8%) of the total budget allocation of Kshs. 130,459,448.00 for the Ministry. This expenditure was Kshs 6,455,929 (63.1%) on operations and maintenance and Kshs 3,775,154 (36.9%) on development.



**Figure 16: Livestock, Apiculture and Fisheries Development**

### 3.0 Performance on Grant Funded Development Budget

There has been no expenditure of grant funded projects due to non-remittance, save for ASDSP programme that has only funded Kshs.2.5M of the budgeted amount of Kshs.28M.

### 4.0 IMPLEMENTATION CHALLENGES

The county experienced several challenges/issues that affected budget implementation during quarter II of the financial year 2021/2022.

These are:

- **Inability to collect all the budgeted own source revenue:** The County collected only 38% of the targeted revenue. This is an underperformance that negatively creates a budget deficit.
- **Untimely monthly exchequer releases:** Accrued recurrent payments has been a major challenge during the period under review. This is as a result of late and limited exchequer releases, causing these accruals to be carried forward to the next period. .
- **Delayed Grant releases:** The County only received 2.5m in grants from ASDSP against the budget of 28m for the same. Non remittance by the donors has stalled the implementation of grant funded programmes, especially development.

### 4.0 RECOMMENDATIONS

The following recommendations will enhance budget implementation

- **Realistic Revenue Targets:** Revenue targets should be informed by the previous years' revenue realization rate. This is crucial in setting realistic attainable revenue targets and alleviation of pending bills due to an inflated budget.
- **Timely Exchequer releases and Donor funding remittances:** The County Government should take up measures including through the Council of Governors Forum to ensure that both donor and exchequer funds are remitted within timelines